

Kirkconnel Parish Place Plan — 2023-2033

# Part 2: Development and Implementation





## Kirkconnel Parish visual identity



The visual identify for the Place Plan looks to complement the ten-year vision for the ambitious regeneration, resilience and growth of the Kirkconnel Parish area which will benefit all aspects of the community – householders, businesses and individuals.

Our icon is a representation of a block of coal, paying homage to the history and heritage of the area. Each facet of the icon reflects the colours and geography surrounding the Kirkconnel Parish area - grain, stone, grass, coal, flora and river.

River Nith, Kirkconnel





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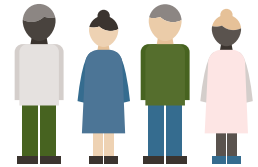
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# 5. Development of the Plan



Development of this Place Plan has been guided and managed by the Kirkconnel & Kelloholm Town Team and has been led by Community Enterprise in Scotland (CEIS).

## 5.1 The Town Team

The Town Team is a locally-led partnership that has co-ordinated and guided the Place Plan process with representation from a wide range of local organisations, thereby providing a ‘whole town place planning approach’. Its members are:

### Sharon Glendinning

Crawick Multiverse Trust

### Rose Murdoch

Kirkconnel and Kelloholm Development Trust

### David Weir

Kello Rovers  
Crawick & Nithsdale Wheelers Cycle Club  
Kirkconnel and Kelloholm Development Trust

### Alan Daubney

Kirkconnel and Kelloholm Development Trust  
Parent Council

### Lee Godfrey

Brown Brothers  
Developing Young Workforce

### Robert Jardine

Coalfields Trust  
Upper Nithsdale Community Trust



### Dave Branton

Kirkconnel Parish Heritage Society  
Kirkconnel and Kelloholm Community  
Council  
Kirkconnel and Kelloholm Development Trust  
Kirkconnel Miners Memorial Centre

### Alan Hiddleston

Kirkconnel and Kelloholm Development Trust  
Buccleuch Estates

### Alan Wilson

Glenmuckloch Pumped-Storage Hydro  
Buccleuch Group

### Matt Lammie

Kirkconnel and Kelloholm Community  
Council  
Upper Nithsdale Community Trust  
Kirkconnel and Kelloholm Development Trust



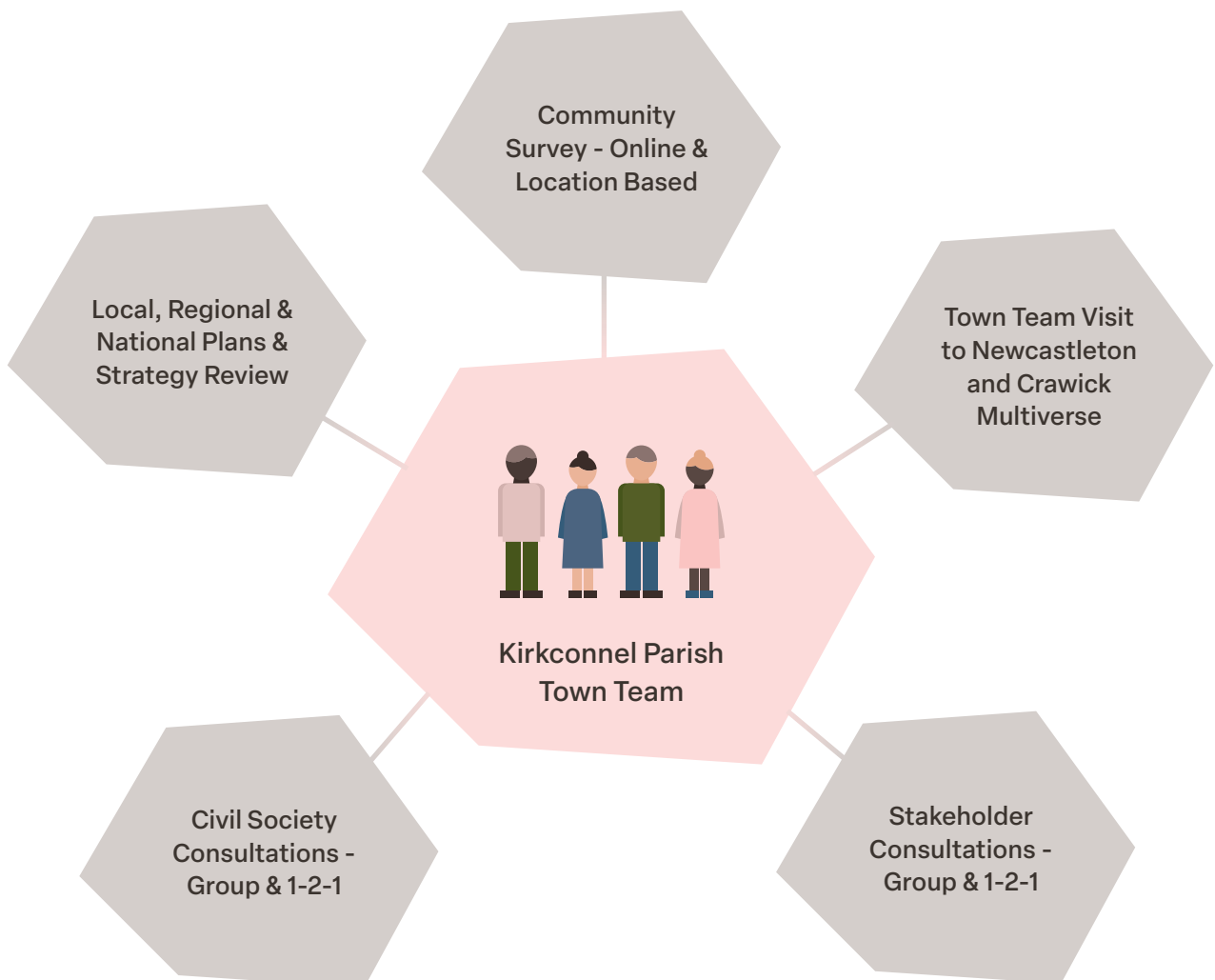


## 5.2 Overview

The Plan has been developed through extensive consultation with, and participation from, the local community. This includes representation and input from local residents, the business community, civil society, local elected members as well as participation from Dumfries & Galloway Council and South of Scotland Enterprise.

This approach has ensured a collective input and ownership of the plan.

The Place Plan has been developed using a number of mechanisms, all designed to ensure the widest representation of views from within the community. These are summarised below:







The Place Plan preparation has followed the steps detailed in the Borderlands Place Programme guidance as set out overleaf. The Plan does not however align solely and exclusively with the Borderlands Place Programme and its associated funding. Realisation of the Plan will occur with the involvement of funding from Borderlands as well as other likely funding partners including the Scottish Government, UK Government 'Levelling Up' and 'Shared Prosperity' funding, and the participation of key trusts and foundations including, given the mining background of the local area, the Coalfields Regeneration Trust (CRT)

which has been an active contributor in the development of previous community action plans, one of the founding stones on which this Plan is built.

The Borderlands Place Programme will however be an anchor partner for the delivery and realisation of the Place Plan priority projects. As such, the Place Plan will follow the Route Map detailed overleaf which identifies the steps that will be taken to develop projects to a stage of investment readiness.





## 5.3 Process

# 1

### Stage 1: Town Selection

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- Local Authorities select towns based on agreed criteria
- Borderlands Partnership Board approve town templates



# 2

### Stage 2: Place Plans

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- Partnership-led development of individual Place Plans
- Assessment, review and endorsement of each Place Plan by Borderlands Place Programme Board (following a process of feedback and refinement)
- Once Place Plan is approved, town is invited by the Place Programme Board to develop a Town Investment Plan, focusing only on the projects to be supported with Borderlands Growth Deal funding



# 3

### Stage 3: Town Investment Plans

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- Detailed Plans describing the specific projects to be supported with Borderlands funding in each town
- Approval by lead Local Authority
- Assessment and approval of Town Investment Plans by Place Programme Board and Borderlands Partnership Board



# 4

### Stage 4: Delivery

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- Delivery of individual projects supported by Borderlands funding
- Regular performance monitoring and reporting





## 5.4 Methodology

The Place Plan has been developed using several mechanisms, all designed to ensure the widest representation of views from the community. These are summarised below:

### Strategy & Policy Review

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CEIS conducted extensive desktop research to analyse twenty individual reports (Appendix 2) published since 2014 that comprised of local, regional and national strategies. Informed themselves by extensive research and consultation, these reports provided the source material to identify a range of priorities that had been identified by the community and public sector agencies during consultation exercises both pre and post pandemic. This review identified a long-list of twenty-one priorities categorised under five key themes, which was used as the basis of the community survey where participants were invited to comment on and add to those priorities if they considered any to be missing.

### Community Survey

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The Place Plan community survey was conducted during September 2022 and was delivered using SurveyMonkey, a free online survey tool, and promoted by KKDT through email and social media to and via local community groups and stakeholders.

During the time the survey was live, reminder communications were sent via the same channels.

The community survey was also produced in hard copy form with blank survey forms and a post box for confidential posting available at twelve busy public places across the village. Participants were also offered the option to complete by phone. The survey locations were:

- Nisa, Scott Street, Kelloholm
- Action for Children, Greystone Avenue, Kelloholm
- Nisa, Nith Buildings, Kelloholm
- Hillview Leisure Centre, Kirkland Drive
- Brown Brothers, Greystone Avenue, Kelloholm
- Premier, 24-26 Main Street, Kirkconnel
- Right Medicine Pharmacy, 44 Main Street, Kirkconnel
- Station 49, 22-24 Main Street, Kirkconnel
- Food Share/Good Share Building, Nith Buildings, Kelloholm
- Kirkconnel Parish Heritage Society office, 40a Main Street, Kirkconnel
- Kirkconnel Library/Customer Service Centre, Kirkconnel
- Kirkconnel Variety Store, 38 Main Street, Kirkconnel



The community survey was open to those who live in the village (**63.5%** of respondents), work in the area (**5.2%**), live and work in the area (**23.5%**), or who used to live/work in the area (**7.8%**).

To increase participation, a promotional flyer with the QR code, SurveyMonkey link, and list of hard copy survey and post box locations was delivered in person to approximately **1,000** postal addresses within Kirkconnel and Kelloholm. All information collected was anonymous. As a further incentive, two **£50** shopping

vouchers were advertised for those completing the survey and who wished to provide their contact details.

The survey was open for three weeks with a closing date of 23rd September 2022. In total, **117** individual responses were received, however a consolidated response was subsequently received representing the views of **39** young people attending the Friday night youth group in Kelloholm.

A summary of the community survey responses is provided in Appendix 1.





### Stakeholder Consultations - Group Sessions

CEIS agreed a list of **69** stakeholders with KKDT’s Development Officer to be invited to an in-person stakeholder consultation in the morning and evening of Tuesday 20th September 2022, at the Miners Memorial Hall and The Cabin respectively. This was by invite only and not intended to be a public meeting.

A PowerPoint presentation was prepared describing the consultation process to date and the long list priorities identified from previous consultations, stakeholder discussions, and categorised thematically. Participants were invited to say what was most important to them and identify any gaps that were not already represented.

The organisations who participated in each session are detailed below.

Miners Memorial Hall (12 participants)	The Cabin (8 participants)
Dumfries & Galloway Citizens Advice Bureau	Food Share
Dumfries & Galloway Councillors	Kirkconnel & Kelloholm Community Council
Dumfries & Galloway Council Economic Development	Kirkconnel & Kelloholm Gala
NHS Dumfries & Galloway	Dumfries & Galloway Council Lifelong Learning
South of Scotland Community Housing	UNCT and Coalfields Trust
Third Sector Dumfries & Galloway	
Women and Girls Group (WAGGS)	





A further online group session was held with the Borderlands Place Plan Officers Group and targeted representatives from various Dumfries & Galloway Council departments and other key partner agencies. This was held on Tuesday 27th September 2022 with the following organisations and departments represented:

D&G Council Economic Development	South of Scotland Enterprise
D&G Council Planning	NHS Dumfries & Galloway
D&G Council Leisure, Culture and Wellbeing	SWestrans
D&G Council Transport & Operations	Kirkconnel and Kelloholm Development Trust

### Stakeholder Consultations - 1-2-1 Sessions

In addition to the group stakeholder sessions, CEIS held a series of 1-2-1 stakeholder discussions between July and October 2022 with a range of organisations to explore in more detail some of the projects which would be prioritised within the Plan

Stakeholders Engaged	Stakeholders Engaged
Action for Children	Developing Young Workforce
Banks Renewables	Dumfries & Galloway College
Brown Brothers Food Group	Sanquhar Academy
Buckleuch Estates	Skills Development Scotland
Crawick Multiverse	South of Scotland Enterprise
Community Windpower	Third Sector Dumfries & Galloway



## Immersion Visits

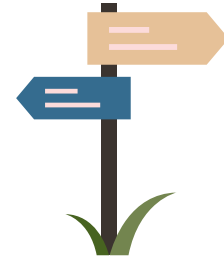
Two immersion visits were arranged for the Town Team to visit Crawick Multiverse on Tuesday 21st June, which also included a walk round of key sites and assets in Kirkconnel and Kellholm, and Newcastleton & District Community Trust (NDCT) on Monday 12th September 2022. The Newcastleton visit provided an opportunity for the Town Team to find out first-hand the town's experience of developing community-owned assets, their progress towards energy generation and a targeted approach to energy efficiency and savings.

The process described above details a comprehensive community and stakeholder engagement process carried out over the course of a three-month period and through digital, group and 1-2-1 methods. Taking inputs from each part of this consultation process, the proposed Place Plan interventions were then selected for inclusion.





# 6. Strategic Alignment



The village of Kirkconnel & Kelloholm has long recognised a need for regenerative change. Not only that, but the community have also been active in planning this change since the development of the first Community Action Plan in 2014. This set a clear vision for change, detailing the issues and challenges within the community and the actions needed to drive an improvement across all aspects of community life, the local economy, services and housing, the environment and heritage and transport and roads.

The subsequent formation of Kirkconnel & Kelloholm Development Trust in 2015 provided a focal point and a vehicle to progress the regeneration activities identified in the 2014-19 Community Action Plan. The Trust acts as a centre point in bringing the many community organisations, businesses and stakeholders together to achieve a common purpose. Since 2014, progress has been made across a number of the priority areas, as detailed in the updated Community Action

Plan of 2020, delivering practical support and services to the community that have brought noticeable change, including:

- levering in **>£700,000** in additional funding across multiple projects
- completing a **£200,000** redevelopment of the local play park
- purchasing a community tractor & maintenance equipment, training volunteers and recruiting a grounds maintenance worker to maintain the vast amount of local open space
- developing a range of food sharing initiatives to tackle food poverty, support health and well-being and combat isolation and loneliness within the community
- replacing the Kirkconnel Parish Heritage Society minibus used by over **30** community organisations which provides a lifeline for vulnerable community members to access services and facilities





This work undertaken by the community has importantly laid the foundations with key strategic partners including Dumfries & Galloway Council, South of Scotland Enterprise, Borderlands Inclusive Growth Deal and local windfarm operators, that have led to this point - the development of an ambitious Place Plan for Kirkconnel & Kelloholm that sets out a ten year vision for the realisable regeneration, resilience and growth of the village, and the priority projects that will allow this to happen.

The strategic objectives which flow from the Vision are set out in the table overleaf which also indicates how these align

with the investment objectives of the Borderlands Place Programme.

Although built on both Community Action Plans and the Upper Nithsdale Regeneration Plan - themselves developed on the back of extensive community consultation processes including a Charrette and Place Audit - this Place Plan has been prepared with close regards to the latest local, regional and national strategies and plans (Appendix 2) in order to ensure a synergy of approach and to ensure that it supports and complements planned development activity within the area being led by local agencies and bodies.



Millhill Riverside pathway



Borderlands Place Programme Investment Objectives	Kirkconnel Parish Area Place Plan Strategic Objectives
<p><b>SO1:</b> Empower local communities to imagine and then build a long-term future for the towns they live in.</p>	<p>Develop new delivery models to enhance and improve the access to, and the range of, community health &amp; recreational facilities and services.</p>
<p><b>SO2:</b> Safeguard existing businesses and attract new businesses to our towns and town centres.</p>	<p>Realise the economic benefits of local renewable energy solutions - wind, solar, hydro, storage - for all households, businesses and individuals in the community.</p> <p>Create a diversified, sustainable and growing economy that delivers new jobs, learning and training opportunities for all, increasing economic participation and benefits across the community.</p>
<p><b>SO3:</b> Maintain and increase the number of visitors spending money in our towns and town centres, increasing spend per visit and extending the visitor season.</p>	<p>Increase the number of visitors visiting, staying and spending in Kirkconnel by developing and enhancing the local visitor infrastructure, paths, natural assets and events.</p>
<p><b>SO4:</b> Safeguard existing employment and deliver new jobs and opportunities for economic and social participation, including education and training opportunities.</p>	<p>Create a diversified, sustainable and growing economy that delivers new jobs, learning and training opportunities for all, increasing economic participation and benefits across the community.</p>
<p><b>SO5:</b> Maintain and increase the number of people living in our towns and town centres.</p>	<p>Create a diversified, sustainable and growing economy that delivers new jobs, learning and training opportunities for all, increasing economic participation and benefits across the community.</p>
<p><b>SO6:</b> Retain and increase the working age population in towns.</p>	<p>Maintain and raise the quality of the physical, built and connected environment to support Kirkconnel to be a better and easier place to live, work, learn and travel to and from.</p>
<p><b>SO7:</b> Maintain and raise the quality of the physical environment in our towns and town centres.</p>	<p>Maintain and raise the quality of the physical, built and connected environment to support Kirkconnel to be a better and easier place to live, work, learn and travel to and from.</p>



The selection of the Kirkconnel Parish Area as one of five Place Plan towns within Dumfries & Galloway was based on an extensive process which assessed eighteen towns on their relative need across thirty-eight indicators. The analysis demonstrated that Kirkconnel was the town in most need using this method. The factors used to make this selection are clearly identifiable within both the national, regional and local strategies and plans used to inform the Place Plan process as well as the long-list priorities identified by the community under the five themes.

- The number of working aged people on out-of-work benefits in Kirkconnel is substantially higher than in Dumfries and Galloway<sup>8</sup>. It also has the highest level (**50%**)<sup>12</sup> of people aged 16+ with no qualifications. To address this, the Place Plan details plans under development to create a new **skills & innovation centre** in the centre of Kelloholm, including an embedded employability service. This aligns with the **South Scotland Regional Economic Strategy Delivery Plan 22-25** to address labour and skills shortages, develop skilled candidate pipelines and work readiness.
- The 2011 Census showed that Kirkconnel had the highest percentage of social housing (**51.8%**)<sup>13</sup> compared to other benchmarked Place Plan towns.

Understanding and meeting local housing needs is key to social and economic cohesion. The Place Plan recognises this by identifying the need to develop a **local housing strategy** to meet the needs of the whole community. Using the skills and experience of third sector partners to work to develop new affordable housing is a key tenet of the **D&G Local Housing Strategy 2018-2023** and the community has made progress in this direction with its plans for new supported accommodation at Niviston Road, Kelloholm.

- Opportunities for new business creation remain limited. Access to suitable new business premises remains a challenge for existing and start-up enterprises. The Place Plan identifies the need to **develop small workshop and industrial units** to address this head on. This need is recognised within the local community and supports the priorities identified within the **D&G Council Plan 2017-2022** to invest in key local infrastructure to help small and medium enterprises (SMEs) to get established and grow - with the **D&G Council Local Development Plan 2** October 2019 identifying a **1.3** hectares site for business and industrial land to accommodate employment opportunities adjacent to the existing Brown Brothers site.

<sup>8</sup> D&G Council, Kirkconnel Place Data 2022

<sup>12</sup> Qualifications, 2011, [www.scotlandscensus.gov.uk](http://www.scotlandscensus.gov.uk)

<sup>13</sup> Tenure - Households, 2011 Census, [www.scotlandscensus.gov.uk](http://www.scotlandscensus.gov.uk)





- The Place Plan community survey identified the “*sense of community and community spirit*” as a predominant strength of the area. **Supporting and strengthening the assets, amenities and facilities** that contribute so much to the local fabric of society is identified in the Place Plan as a key priority and is a key feature of the **Kirkconnel and Kelloholm Community Action Plan 2020**. At the heart of this will be exploring the potential for new community led models of ownership and development to create more relevant, attractive and desirable spaces to benefit the health & wellbeing of local people.
- **The 2022 Borderlands Energy Masterplan** which is currently being prepared will set out an approach to deliver a transition to Net Zero in the Borderlands area and capture the associated economic benefits. As a result, a range of interventions are prioritised based on their contribution to decarbonisation, economic activity, and their projected level of penetration within the Borderlands. These include electricity generation via Onshore Wind and Solar PV; energy efficiency retrofit programmes; installation of heat electrification (ground, air and shared ground heat networks) and hybrid/hydrogen boilers; domestic/ non-domestic battery storage facilities; smart technology; and hydrogen pilots (from constrained renewables). Planned local pumped-storage hydro (PSH) and windfarm developments will bring employment and funding opportunities and will align well with the Place Plan priority to support the delivery of **transformative green energy solutions for local benefit**.
- Within the immediate local area several important tourist attractions bring visitors and spend into the local economy including the Kirkconnel Heritage Museum; Crawick Multiverse; the Lead Mining Museum in Wanlockhead; The Leadhills to Wanlockhead Railway; and the Tolbooth Museum in Sanquhar. Drumlanrig Castle with **c40,000** visitors annually is within easy travel distance and the Southern Upland Way also passes through Upper Nithsdale. **Developing an Upper Nithsdale visitor strategy** will look to build on these local assets and align with the **Dumfries and Galloway Regional Tourism Strategy 2016-26** which highlights the importance of developing the product associated with the region’s natural landscape; developing focused attractions and promotions to enjoy the outdoors; developing arts, culture and heritage activities; and strengthening events and festival partnerships.



# 7. Complementary Initiatives

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In establishing the investment themes and the priority projects which will help deliver our Vision for Kirkconnel Parish, we are able to align with and build on momentum emerging from a series of important initiatives which key stakeholders and partners, in both public and private sectors, are taking forward.

These initiatives set the Place Plan priorities within a broader context, providing a strategic synergy that will add value and benefit the investment priorities by broadening their scale, offering complementary funding opportunities and extending the reach of what we can achieve.

Proposals for the Glenmuckloch pumped-storage hydro project and a number of windfarms in the vicinity of Kirkconnel will translate into hundreds of millions of pounds of **renewables investment** into the local economy over the next 5 or 6 years - with the resulting job creation, supply chain potential and community benefit monies highly significant for the area.

In October 2022 Buccleuch Estates agreed a deal with Foresight Energy Infrastructure Partners (FEIP) to take forward plans for a **£250m pumped-storage hydro scheme** at the old coal mine at **Glenmuckloch** near Kirkconnel, with scope to create jobs for hundreds of workers during construction and then create up to **15** long-term jobs. The wider area surrounding Kirkconnel continues to attract **windfarm developments**, with ten windfarms either operational or due to commence and a further four under consideration. The largest volume of skill-types required will be in civil engineering and in site preparation/ground-working roles whilst there is also potential to develop local skills and capacity to support turbine maintenance, servicing and decommissioning.

This planned investment represents the key strategic platform underpinning the main economic and employment priorities in our Place Plan – illuminating the role which a skills and innovation centre and new industrial workshop units linked to a green energy training facility would play in preparing the local workforce and



companies with the skills and infrastructure necessary to meet developer and contractor requirements.

The community's ability to achieve this will be strengthened by **windfarm community benefit funding** which will be available at a very significant level to support associated employability and skill development programmes and other strategic interventions – with current estimates suggesting these Funds could reach **c£635,000** per annum, aggregating to **c.£15.875m** over a 25-year period. The local community is aware of the anticipated scale and longevity of this additional income stream and is conscious of the need to ensure this is directed to ensure the maximum benefit for the community.

Brown Brothers is currently advancing with proposals to install Solar PV panels on up to **200,000** sq ft of roof space on their site in Kelloholm, with early indications suggesting this could power the majority of their energy requirements at the local site. However Brown Brothers aim to go further. Working with windfarm developers, and with support from South of Scotland Enterprise, they are undertaking further technical feasibility work to establish the potential to harness direct supply from wind turbines - which could generate up to four times their energy requirements - and examine possible solutions to attendant issues such as energy storage solutions, linking to the grid, the potential for a local hydrogen pilot and mechanisms for wider

### **community access to and distribution of surplus energy supply.**

This work provides an opportunity - if the Place Plan can help secure the expert resources to imagine, test and establish the viability of such proposals - for the community to realise significant community benefit by working in partnership with an innovative local employer, industry experts and supportive development agencies.

In late 2022 / early 2023 Dumfries and Galloway Council is due to hear the result of a bid to the **UK Levelling Up Fund** for capital support for a transport project to promote 'sustainable connectivity' across the region. If successful the funding would enable the creation of **5** Electric Vehicle (EV) Infrastructure and Travel Hubs, with one of these planned for Sanquhar, with other mini-Hub(s) in Mid/Upper Nithsdale to create an EV network of 'Hubs' where charging is available for all EVs. This investment would provide an important backdrop for the proposals emerging during the Kirkconnel Place Plan process to explore - in collaboration with the work at Newcastleton in the Borders - the **potential for a network of business and residential charging points** throughout the village.

Dumfries and Galloway Council has been allocated **£6.775m** over the period from April 2022 to March 2025 - with **15%** being capital funding - from the UK Government's **Shared Prosperity Fund**. An initial investment plan, identifying key





interventions, has been submitted with the outcome of the UK Governments review of this expected in late 2022 / early 2023. The investment plan identifies a range of eligible interventions under 3 investment priorities - with very significant correlation between these and key priorities identified within the Kirkconnel Place Plan (see

examples in the table below). Given that further tranches of the Shared Prosperity Fund will follow on from 2025, it is a potentially **significant source of revenue funding to complement and sustain the capital investments** sought through the Borderlands Place Programme.

Communities & Place	Supporting Local Businesses	People & Skills
<p><b>Example interventions:</b></p> <ul style="list-style-type: none"> <li>- Regeneration &amp; town centre improvements</li> <li>- Improving community assets &amp; infrastructure</li> <li>- Supporting sport, arts, cultural, heritage &amp; creative activities</li> <li>- Linking communities with employment opportunities – decarbonisation</li> </ul>	<p><b>Example interventions:</b></p> <ul style="list-style-type: none"> <li>- Development &amp; promotion of the visitor economy</li> <li>- Investing in enterprise infrastructure, site development projects</li> <li>- Strengthening local entrepreneurial ecosystems</li> <li>- Growing the local social economy</li> </ul>	<p><b>Example interventions:</b></p> <ul style="list-style-type: none"> <li>- Employability programmes &amp; advice</li> <li>- Green skills courses</li> <li>- Education &amp; skills targeting the vulnerable leaving school</li> <li>- Support for community learning &amp; development</li> </ul>



In September 2022 a draft **SWestrans Regional Transport Strategy** for Dumfries and Galloway was issued for consultation - identifying key objectives for a safe, affordable and accessible transport system which enables healthier lifestyles, contributes to Net Zero aspirations and supports inclusive growth aspirations. Several identified priorities align well with the concerns felt particularly acutely by Kirkconnel residents regarding poor connectivity and accessibility of travel options which restrict their access to employment, education, recreation and cultural opportunities in regional centres.

The Strategy directs SWestrans focus and resources to a range of priorities which not only align well with those in the Place Plan but would actually help address a number of local priorities including improving bus service connectivity in areas experiencing transport poverty and deprivation; improving access to public and active travel

networks for vulnerable groups and those on low incomes - with proposals to improve accessibility to Kirkconnel railway station for disabled users; and introducing new rail fare structures to remove inequalities ensuring that journeys to similar destinations incur similar costs which are affordable for all users - with Kirkconnel currently paying disproportionately more to travel north to Ayrshire and Glasgow than near neighbour East Ayrshire residents.

Other measures that align to the Place Plan priorities include the development of measures including electric vehicle charging points; regional electric vehicle carsharing; and grants / loans for electric / hybrid vehicles and opportunities for additional dedicated rest areas and motorhome park-ups across the region to be explored and implemented – with attendant benefits in attracting visitors to the area.



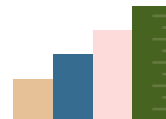
Kelloholm Primary School



Hyslop Street Bridge



# 8. Measuring Success



This Place Plan has taken a whole of town approach to identifying the key priorities which are important to the creation of a thriving community over the next 10 years – these come in the form of the infrastructure, assets, economic activity, community services and connections needed to sustain and nourish the population, support their aspirations and ensure a cohesive community with a strong sense of civic pride and community spirit.

The table below sets out a monitoring framework for the Place Plan, identifying under each theme and strategic objective, the key activities which will be delivered (outputs) to initiate the positive changes and developments (outcomes) we want to bring about in the community, together with some of the key metrics which will be used to evidence the impact of the Plan.

These outputs and outcomes are consistent with those detailed within the Borderlands Place Plan Guidance. However the guidance recognises that this is not an exhaustive list and that additional project specific outputs and outcomes may be agreed as appropriate. In addition, as some of the priority projects identified within the Place Plan will not be funded through the Borderlands Place Programme, we have included additional measures where appropriate to capture the potential contribution of projects of this nature.

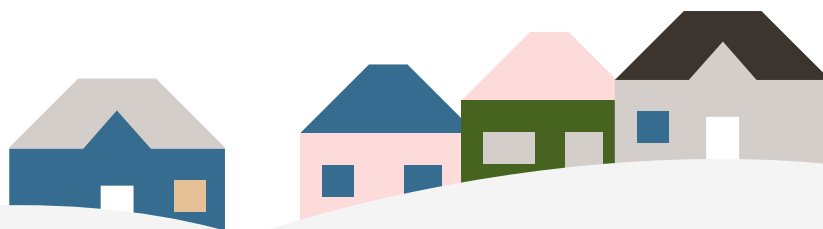
All of these are defined at Place Plan / Town Team level – however, as part of the management and governance arrangements for the delivery of the Plan, each prioritised project will have its own project specific outputs and outcomes which demonstrate their intended and agreed contribution to these higher-level objectives and against which they will be required to measure and report progress on a regular basis.





It is intended that mid-term (**5** years) and full-term (**10** year) independent evaluations are undertaken to identify the economic, social and environmental impact which the Place Plan and its associated programme of investments and activities have delivered for the Kirkconnel Parish area; understand how these changes have been delivered; and identify the issues to be addressed and decisions which need to be made in order to inform changes to the Plan or key programmes and projects. The Borderlands

Place Programme guidance notes that impacts which will be assessed as part of project evaluation processes include increased employment and economic activity rates; increased average earnings and increases in working age population. This evaluation work will involve key stakeholders, project beneficiaries and the wider local community to ensure a comprehensive approach to capturing and understanding the value of the Place Plan investments on the whole community.





**Theme & Strategic Objective - A Sustainable Town**

Realise the economic benefits of local renewable energy solutions - wind, solar, hydro, hydrogen, storage - for all households, businesses and individuals in the community.

Outputs	Outcomes	Measurements
<ul style="list-style-type: none"> <li>- No of Feasibility studies completed</li> <li>- No of people undertaking training or learning</li> <li>- No of households &amp; businesses digitally mapped</li> <li>- No of energy efficiency audits undertaken</li> <li>- No of decarbonisation plans developed</li> <li>- No of renewable energy and energy-efficiency projects supported</li> <li>- No of homes/ business/ community facilities installing low carbon technology</li> <li>- No of electric vehicle charging points installed</li> </ul>	<ul style="list-style-type: none"> <li>- No of people (FTE) securing a job (of which secure/ permanent jobs)</li> <li>- No of people improving skills/ achieving a qualification (up to L2,L3, L4+)</li> <li>- No of people progressing into education or training</li> <li>- No of people increasing wages/income</li> <li>- Increase adoption of green/ low carbon technologies</li> <li>- Increase decarbonisation of facilities, homes, businesses and organisations,</li> <li>- Reduce carbon emissions</li> <li>- Reduce fuel costs for residents/ businesses</li> <li>- No of residents securing jobs in green economy</li> </ul>	<ul style="list-style-type: none"> <li>- Project data on carbon reduction impacts</li> <li>- Scottish Household Conditions Survey data on fuel costs</li> <li>- Employment/ training statistics</li> <li>- Training records and monitoring forms</li> <li>- Digital mapping data</li> <li>- Community consultation / survey data</li> </ul>





## Theme & Strategic Objective - A Vibrant Town

Create a diversified, sustainable and growing economy that delivers new jobs, learning and training opportunities for all, increasing economic participation and benefits across the community.

Outputs	Outcomes	Measurements
<ul style="list-style-type: none"> <li>- No of people undertaking training or learning</li> <li>- No of people receiving employment support</li> <li>- Sqm of education / training facilities created</li> <li>- Sqm of enterprise / community space developed</li> <li>- No of businesses supported (new and existing)</li> </ul>	<ul style="list-style-type: none"> <li>- Increased commercial property occupancy rate</li> <li>- No of people improving skills/ achieving a qualification (up to L2,L3, L4+)</li> <li>- No of people (FTE) securing a job (of which secure/ permanent jobs)</li> <li>- No of people starting an apprenticeship</li> <li>- No of people progressing into education or training</li> <li>- No of people increasing wages/income</li> <li>- No of new business start-ups</li> <li>- No of business achieving growth (Increase in turnover/ employment) over 3, 5 and 10 years</li> <li>- No of new jobs created (FTE)</li> <li>- No of jobs safeguarded (FTE)</li> </ul>	<ul style="list-style-type: none"> <li>- SIMD/Census data on population, economic activity, education &amp; Income</li> <li>- Training records and monitoring forms</li> <li>- Employment/ training statistics</li> <li>- FE statistics</li> <li>- Business records</li> <li>- Scottish Government business data</li> <li>- Physical project data, plans and photographs</li> <li>- £ Funding levered in</li> </ul>







## Theme & Strategic Objective - A Welcoming Town

Increase the number of visitors visiting, staying and spending in Kirkconnel by developing and enhancing the local visitor infrastructure, paths, natural assets and events.

Outputs	Outcomes	Measurements
<ul style="list-style-type: none"> <li>- No of feasibility studies completed</li> <li>- No of public realm schemes completed</li> <li>- No (and sqm) of commercial properties improved / brought back into use</li> <li>- Hectares of land improved / brought back into use</li> <li>- No of tourism, cultural or heritage facilities developed</li> <li>- No of visitor berths created</li> <li>- No of tourism, cultural or heritage events/ programmes supported</li> <li>- No of paths, trails or routes improved</li> </ul>	<ul style="list-style-type: none"> <li>- Increased visitor numbers to town</li> <li>- Increased visitors' spend in town (£m)</li> <li>- Increased footfall in town centre</li> <li>- Increased spending in town centre (£)</li> <li>- No of new buildings created</li> <li>- No of improvements to physical fabric of town centres</li> <li>- Reduction in number of dangerous structures</li> <li>- Increase resident / visitor satisfaction with tourism, cultural or heritage facilities and programmes</li> <li>- Increase resident satisfaction with town centre, public realm and built environment</li> <li>- Increase use of cycleways, paths and trails</li> </ul>	<ul style="list-style-type: none"> <li>- Visitor/ Resident survey work</li> <li>- Visitor attraction/ tourism agency visitor footfall, profile and survey data</li> <li>- Scottish Household survey / Transport Scotland data on green space, travel patterns</li> </ul>





## Theme & Strategic Objective - A Wellbeing Town

Develop new delivery models to enhance and improve the access to, and the range of, community health & recreational facilities and services.

Outputs	Outcomes	Measurements
<ul style="list-style-type: none"> <li>- No of feasibility studies completed</li> <li>- No of people undertaking training or learning</li> <li>- No and sqm of community, leisure and sport facilities improved</li> <li>- No of community, health and wellbeing initiatives supported</li> <li>- Tonnage of local food produced</li> </ul>	<ul style="list-style-type: none"> <li>- No of new buildings created</li> <li>- Increase community asset ownership</li> <li>- Increase turnover/employment within local social economy</li> <li>- Increased resident satisfaction with community, sport and leisure facilities/programmes</li> <li>- Improve community resilience, capacity and wellbeing</li> <li>- No of local residents accessing fresh, local, affordable food</li> </ul>	<ul style="list-style-type: none"> <li>- Community consultation/survey data on satisfaction levels</li> <li>- Local social economy profile data</li> <li>- Funding levered in to develop assets and sustain activity</li> <li>- Resident Satisfaction info for Local Place Plan Audit (Year 5 and Year 10)</li> </ul>





Theme & Strategic Objective - A Centred Town

Maintain and raise the quality of the physical, built and connected environment to support Kirkconnel to be a better and easier place to live, work, learn and travel to and from.

Outputs	Outcomes	Measurements
<ul style="list-style-type: none"> <li>- No of feasibility studies completed</li> <li>- Hectares of land improved / brought back into use</li> <li>- No (and sqm) of housing / residential units completed</li> <li>- No of accessible transport measures supported</li> <li>- No of preventative measures developed re; natural hazards e.g. flooding</li> </ul>	<ul style="list-style-type: none"> <li>- £m Increase in private business investment</li> <li>- Increased visitor numbers to town</li> <li>- Increased visitors' spend in town (£m)</li> <li>- Increased footfall in town centre</li> <li>- Increased spending in town centre (£)</li> <li>- Increase satisfaction of residents that housing meets their current needs</li> <li>- Sustain local population levels</li> <li>- Improve public transport and digital access and connectivity</li> <li>- Improve community resilience to hazards/ events</li> </ul>	<ul style="list-style-type: none"> <li>- Scottish Household Survey data</li> <li>- Housing Needs and Demands Survey</li> <li>- Transport Scotland Passenger /Service data</li> <li>- SIMD/Census Population data</li> <li>- Physical project data, plans and photographs</li> <li>- Resident Satisfaction info for Local Place Plan Audit (Year 5 and Year 10)</li> </ul>







# 9. Management and Governance

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Central to the development of the Place Plan has been the successful creation of the Kirkconnel Town Team to co-ordinate and direct community and stakeholder consultations; agree local priorities; and guide the production of the final Plan. The Town Team has wide ranging representation from local residents, community organisations, and local businesses - supported by staff from Dumfries and Galloway Council and South of Scotland Enterprise.

The intention is for the Town Team to continue with this oversight role and to monitor progress as the Borderlands Town Investment Plans (BTIPs) are developed and projects begin to be delivered – with Town Team meetings and activities continuing to be facilitated by Dumfries and Galloway Council Officers. The production of Town Investment Plans will also be facilitated by Dumfries and Galloway Council Officers, with external specialist and technical assistance sought as and when required.

With a broad-based membership going forward, the Town Team will retain the ability to invite additional representatives as and when required in order to ensure the necessary skills and experience are on board to support the achievement of local aspirations.

The group proposes to continue to meet at regular intervals - on a monthly basis for the immediate future - with the aim of reviewing the schedule thereafter once the Place Plan and Investment Plans are in place.

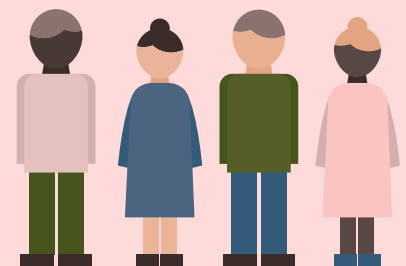
With the Town Team providing the overarching governance, guidance and direction for the realisation of the Place Plan and BTIPs, delivery of the Plan priorities will require a partnership which combines the efforts of several key local project sponsors from the community and within the private sector, with external technical expertise and support. This will include:



- **Kirkconnel and Kelloholm Development Trust.** The Trust is a very active, experienced and successful member of the local community and has been at the heart of the progress made to date. They remain at the forefront of key projects within the Plan including the skills and innovation centre and the Niviston Road Housing project. However, KKDT is operating at full capacity and in need of additional resources to enable them to achieve more. Securing additional staffing resources for the Trust to build local delivery capacity will be important in keeping key projects on course.
- **Project Sponsors.** Other key businesses and organisations within the village offer the opportunity to play a key part in delivering key individual priority projects that align with their own strategic agendas. Such an approach will offer a true synergy to the Place Plan delivery model by bringing their capacity and thematic expertise to join that offered by the Trust, local agencies or specialist support providers to deliver on individual priority projects. Examples of such a model include Brown Brothers' lead role in exploring new models for energy generation, usage and storage for the benefit of local businesses and households; the involvement of Buccleuch Estates to look at new small business space and links to Glenmuckloch; and Crawick Multiverse, as an important visitor attraction, being

central to the work required to develop a visitor strategy that benefits the wider community.

- **Specialist Support.** The aspiration and complexity of challenge offered by a number of the Place Plan priorities automatically means that local resources, skills and capacity will need to be bolstered and enhanced - with funding required to secure external technical and consultancy support and/or additional staffing to scope out and accelerate the development and delivery of projects across the spectrum of the Plan. Without access to this specialist support then the Plan will be limited in what will truly be able to be delivered. Funding for this specialist support must come from those invested in the Plan's successful delivery, i.e. the Borderlands programme, South of Scotland Enterprise and Dumfries & Galloway Council.





# 10. Monitoring and Performance Management

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The Borderlands Growth Deal has an overarching approach to ensuring that the contributions made towards deal wide objectives are effectively measured and captured.

As a result, at project level, robust monitoring arrangements will be incorporated into the grant funding agreements which will be put in place between the Accountable Body (Dumfries and Galloway Council) and individual project sponsors leading on the delivery of Kirkconnel's priority projects. This will include:

- Establishment of a baseline which sets out the starting position from where progression and changes resulting from the project can be evidenced and assessed.

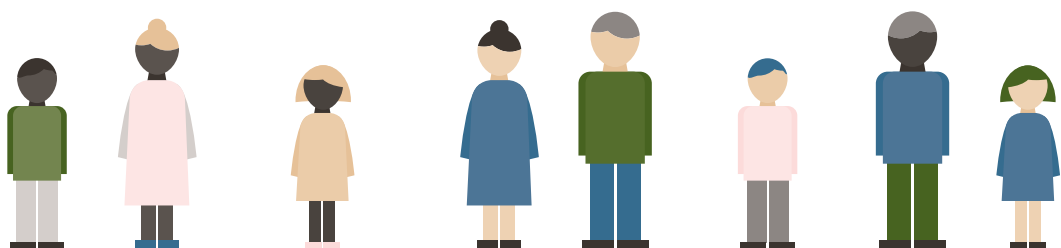
- Identification of the outputs which the project will deliver through the Borderlands funding awards and the subsequent outcomes for the community which will follow.
- Provision of quarterly project progress reports to the Project Management Office to capture both spend and outputs - with outcome reporting at less frequent intervals.
- Progress reporting, to include capture of the contributions made by projects to underpinning Borderlands themes such as Inclusive Growth, Community Wealth Building and Environmental Sustainability.



Wider and longer-term local impacts - less directly linked to Borderlands investment - will be assessed by the PMO through broader programme level evaluation work.

Dumfries and Galloway Council Officers will support the Town Team to maintain an overview of progress by providing updates on the development and delivery of Borderlands Place programme funded projects – as well as those being funded from other sources beyond the Place programme.

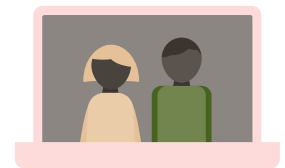
This information will also be of value to help inform any future mid-term and full-term evaluations which are required to be commissioned by the Borderlands PMO.







# Appendix 1



## Summary of Consultation Work

The following spreads summarise the Place Plan consultation work carried out by CEIS.

### What we did

#### Evidence Gathering:

- Desk research
- Community survey
- Immersion visits
- Stakeholder consultations – 3 group sessions, 30 stakeholder discussions
- Stakeholder consultations – 12 individual stakeholder discussions

### What we found

#### Describe:

- Community
- Friendly
- Scenery
- Beautiful
- Walk
- Countryside
- Family

#### Assets:

- Brown Brothers
- Kirkconnel & Kelloholm Development Trust
- DGHP
- Crawick Multiverse



- Community groups
- Buccleuch Estates
- Kello Rovers F.C.
- Hillview Leisure Centre
- Mill Hill Health Centre

#### Worst Aspects:

- Drugs
- Unemployment
- Housing
- Poverty
- Forgotten about place
- Lack of shops, transport and infrastructure

#### Business:

- Low levels of enterprise activity
- A shortage of quality office, workshop, training and meeting space to incubate and sustain businesses, social enterprises and community organisations.

#### Visitor Economy:

- Good quality natural environment and heritage, however, there is a lack of local infrastructure and accommodation to support a visitor economy
- A need to improve local walking routes (path/trail networks)

#### Opportunities:

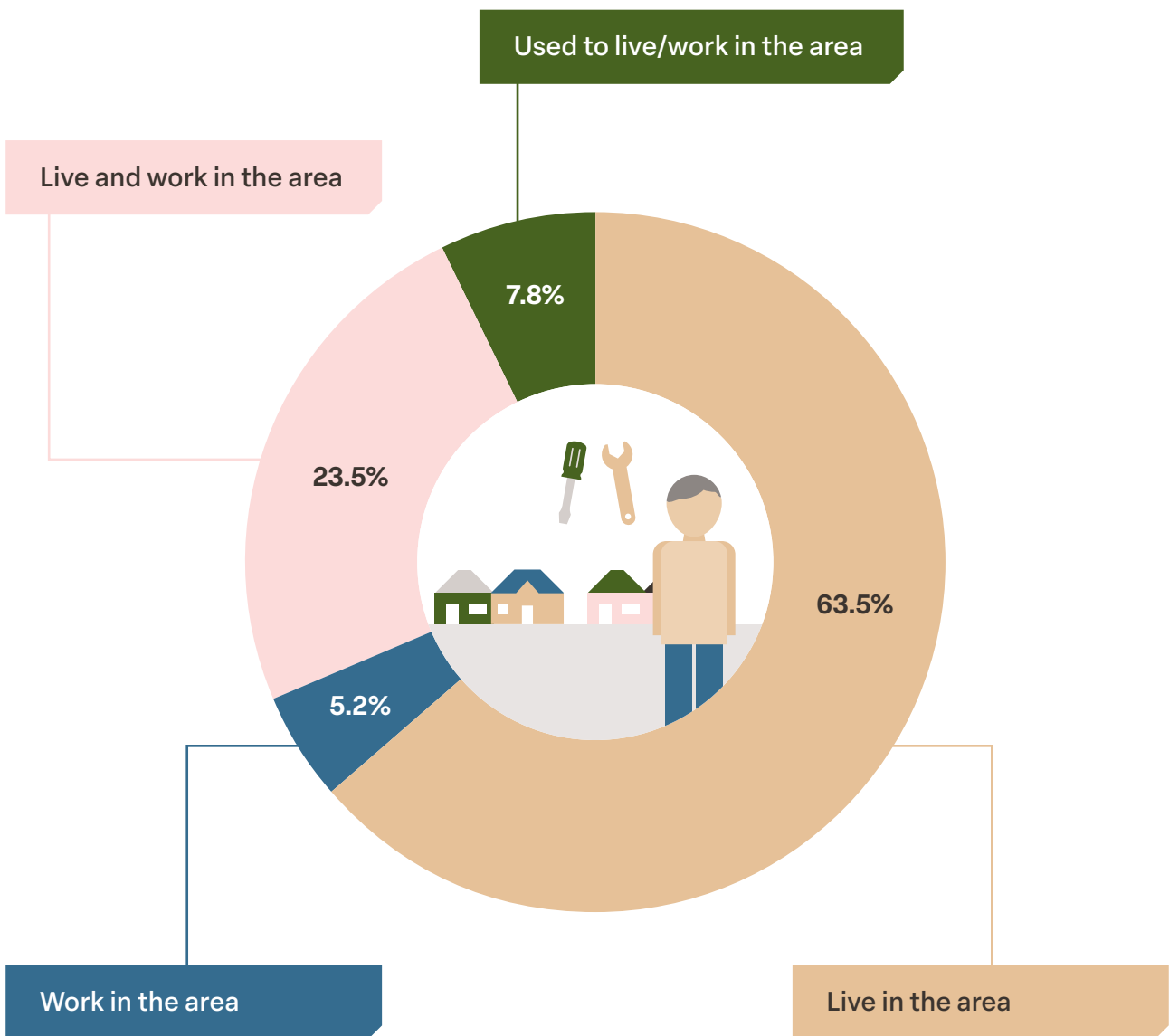
- Growth of renewable energy and green economy opportunities
- New high value employment opportunities for the local community
- New business growth, employability support, and learning and skills development through the new skills and innovation centre



# Community Survey

## Q1 – What is your association with the Kirkconnel and Kelloholm area?

Answered: **115** Skipped: **2**











**Q5 – In a few words, tell us what you think is the single biggest challenge overall for the Kirkconnel & Kelloholm area**

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**Q6– Looking to the future, what is the biggest opportunity for the Kirkconnel & Kelloholm area in the next 10 years?**

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**Q7 - Looking to the future, what's important?**

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important Better transport younger generation  
sheltered housing things Investment opportunities Developing  
children people safe support live Safety  
Looking local housing need business  
bringing make work facilities  
better jobs community help  
opportunities for young people community spirit



# Appendix 2

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## Policy & Strategy Summary

The list below details the local, regional and national strategies, policies and plans that were used to inform the development of the Place Plan:

- Borderlands Energy Masterplan, September 2022
- Crawick Multiverse Marketing Strategy: 2021-2024
- D&G Council Plan 2017-2022
- D&G Local Development Plan 2 October 2019
- D&G Local Housing Strategy 2018-2023
- D&G Poverty and Inequalities Strategy 2016 – 2021
- D&G Tourism Strategy 2016-2020
- Health and Social Care Locality Plan – Nithsdale 2016 to 2019
- Health and Wellbeing Model for Dumfries and Galloway, Guidance Document, Version 2: July 2019
- Kirkconnel and Kelloholm Community Action Plan 2014-19
- Kirkconnel and Kelloholm Community Action Plan 2020
- Kirkconnel and Kelloholm - Community Resilience Plan October 2021
- Kirkconnel Flood Study Final Report March 2016, JBA Consulting for Dumfries & Galloway Council
- Kirkconnel Multi-Modal Transport Appraisal 2021
- Kirkconnel Public Realm Improvement Project 2015
- Solway Local Plan District Local Flood Risk Management Plan 2016-2022
- South Scotland Regional Economic Strategy Delivery Plan 22-25
- SWestrans Regional Transport Strategy, Consultation Draft, September 2022
- Upper Nithsdale Regeneration Plan 2016
- 10,000 Voices 2018





# Appendix 3

## Thematic Action Plan

Theme & Priority	Theme 1, Priority 1	Theme 1, Priority 2
<b>Description</b>	<b>Develop transformative green energy solutions for local benefit</b>	<b>Realise the training &amp; employment potential of green energy</b>
<b>Stage of Development</b>	- Aspiration / idea	- Aspiration / idea
<b>Evidence of Need</b>	<ul style="list-style-type: none"> <li>- Cost of living energy crisis</li> <li>- £1billion of localised renewables developments in next 5-6 years</li> <li>- Borderlands Energy Masterplan programme to support communities and businesses in their ambitions for the implementation of transformative energy solutions</li> <li>- Direct supply exemplars, e.g. Knoydart Renewables</li> </ul>	<ul style="list-style-type: none"> <li>- SIMD 20% most deprived in Scotland / 17% employment deprivation v 9% D&amp;G</li> <li>- Income deprivation 23% v 11% D&amp;G / 31% people with no quals v 15% D&amp;G</li> <li>- CLES report findings for SOSE that retrofitting homes in the South could sustain 2,239 jobs by 2030</li> <li>- Borderlands Energy Masterplan</li> <li>- Banks Renewables, SOSE &amp; D&amp;G College consultation feedback</li> </ul>



Theme & Priority	Theme 1, Priority 1	Theme 1, Priority 2
<b>Difference it will Make</b>	<ul style="list-style-type: none"> <li>- This will transform the way local businesses and households receive, use, and store energy, leading to lower energy prices and supporting the transition to Net Zero.</li> </ul>	<ul style="list-style-type: none"> <li>- A green energy training solution in Kirkconnel and Kelloholm offers the potential to train local residents to take up high-value jobs within the sector and to attract visitors from outside the area wishing to receive accredited training.</li> </ul>
<b>Lead &amp; Delivery Partners</b>	<ul style="list-style-type: none"> <li>- Lead: Brown Brothers</li> <li>- Partners: SOSE, D&amp;G Council, Local renewables developers</li> <li>- Requirement for specialist support from external consultants</li> </ul>	<ul style="list-style-type: none"> <li>- Lead: KKDT</li> <li>- Partners: SOSE, D&amp;G Council, local renewables developers, D&amp;G College</li> <li>- Requirement for specialist support from external consultants</li> </ul>
<b>Costs (if known)</b>	<ul style="list-style-type: none"> <li>- Initial cost of feasibility study leading to individual capital development costs</li> </ul>	<ul style="list-style-type: none"> <li>- Initial cost of feasibility study leading to individual capital development &amp; revenue costs</li> </ul>
<b>Likely Funding Sources</b>	<ul style="list-style-type: none"> <li>- Borderlands Energy Masterplan</li> <li>- SOSE and/or D&amp;G Council</li> </ul>	<ul style="list-style-type: none"> <li>- Borderlands Energy Masterplan</li> <li>- SOSE and/or D&amp;G Council</li> <li>- Local Windfarm Community Benefit funds</li> </ul>
<b>Timeframe</b>	<ul style="list-style-type: none"> <li>- Feasibility study 2023</li> </ul>	<ul style="list-style-type: none"> <li>- Feasibility study 2024</li> </ul>



Theme & Priority	Theme 1, Priority 1	Theme 1, Priority 2
<b>Outputs &amp; Outcomes</b>	<p><b>Outputs</b></p> <ul style="list-style-type: none"> <li>- No of feasibility studies completed</li> <li>- No of renewable energy and energy-efficiency projects supported</li> <li>- No of homes/ business/ community facilities installing low carbon technology</li> <li>- No of electric vehicle charging points installed</li> <li>- No of households &amp; businesses digitally mapped</li> <li>- No of energy efficiency audits undertaken</li> <li>- No of decarbonisation plans developed</li> </ul> <p><b>Outcomes</b></p> <ul style="list-style-type: none"> <li>- Increase adoption of green/ low carbon technologies</li> <li>- Increase decarbonisation of facilities, homes, businesses and organisations</li> <li>- Reduce carbon emissions</li> <li>- Reduce fuel costs for residents/ businesses</li> </ul>	<p><b>Outputs</b></p> <ul style="list-style-type: none"> <li>- No of feasibility studies completed</li> <li>- No of people undertaking training or learning</li> <li>- No of people receiving employment support</li> <li>- Sqm of education / training facilities created</li> <li>- No of business supported (new and existing)</li> </ul> <p><b>Outcomes</b></p> <ul style="list-style-type: none"> <li>- No of people (FTE) securing a job (of which secure/ permanent jobs)</li> <li>- No of people progressing into education or training</li> <li>- No of people increasing wages/ income</li> <li>- No of Residents securing jobs in green economy</li> <li>- No of people improving skills/ achieving a qualification (up to L2,L3, L4+)</li> </ul>
<b>Risks &amp; Constraints</b>	<ul style="list-style-type: none"> <li>- Level of feasibility study funding required</li> <li>- Level of capital development costs</li> <li>- Technical and land access challenges to realisation</li> </ul>	<ul style="list-style-type: none"> <li>- Securing feasibility funding</li> <li>- Managing inputs/needs of multiple delivery partners</li> </ul>



Theme & Priority	Theme 2, Priority 1	Theme 2, Priority 2
Description	<b>Construct and develop a new, skills, learning &amp; innovation centre</b>	<b>Develop small workshop and industrial units</b>
Stage of Development	- In development (RIBA Stage 3)	- Aspiration / idea
Evidence of Need	<ul style="list-style-type: none"> <li>- SIMD 20% most deprived in Scotland</li> <li>- 17% employment deprivation v 9% D&amp;G</li> <li>- Income deprivation 23% v 11% D&amp;G</li> <li>- 31% people with no qualifications v 15% D&amp;G</li> </ul>	<ul style="list-style-type: none"> <li>- 18% of all respondents (n=111) to the Place Plan Community Survey indicated a need to develop small workshop units</li> <li>- Companies House shows a smaller number of businesses have registered in DG4 between 2016-2021 (61) in comparison to 2010-2015 (67).</li> <li>- 2017 research by EKOS found a lack of suitable premises in Upper Nithsdale for new and existing business space (offices, commercial/industrial units, lock-ups).</li> </ul>
Difference it will Make	- This will deliver the first, dedicated skills and learning centre in the village to link local residents with current and future employment opportunities.	- This will increase the capacity of quality small unit business accommodation and underpin an increase in the growth of existing and new businesses.
Lead & Delivery Partners	<ul style="list-style-type: none"> <li>- Lead: KKDT</li> <li>- Partners: RCGF - Scottish Government, SOSE, D&amp;G Council</li> <li>- Chartered Architects &amp; Project Managers: Robert Potter &amp; Partners LLP</li> </ul>	<ul style="list-style-type: none"> <li>- Lead: KKDT</li> <li>- Potential Partners: D&amp;G Council, Buccleuch Estates, Brown Brothers</li> <li>- Requirement for specialist support from external consultants</li> </ul>





Theme & Priority	Theme 2, Priority 1	Theme 2, Priority 2
Costs (if known)	<ul style="list-style-type: none"> <li>- c.£5,000,000 capital</li> </ul>	<ul style="list-style-type: none"> <li>- Initial cost of feasibility study leading to capital development costs</li> </ul>
Likely Funding Sources	<ul style="list-style-type: none"> <li>- South of Scotland Enterprise</li> <li>- Regeneration Capital Grant Fund - Scottish Government</li> <li>- Local Windfarm Community Benefit funds</li> </ul>	<ul style="list-style-type: none"> <li>- South of Scotland Enterprise</li> <li>- D&amp;G Council</li> <li>- Borderlands Place Plan funding</li> </ul>
Timeframe	<ul style="list-style-type: none"> <li>- RIBA Stage 4, Technical Design - 2023</li> <li>- RIBA Stage 5, Manufacturing &amp; Construction - 2024</li> </ul>	<ul style="list-style-type: none"> <li>- Feasibility study 2023</li> </ul>



Theme & Priority	Theme 2, Priority 1	Theme 2, Priority 2
<b>Outputs &amp; Outcomes</b>	<p><b>Outputs</b></p> <ul style="list-style-type: none"> <li>- No of people undertaking training or learning</li> <li>- No of people receiving employment support</li> <li>- Sqm of education / training facilities created</li> <li>- No of business supported (new and existing)</li> <li>- Sqm of enterprise/community space developed</li> </ul> <p><b>Outcomes</b></p> <ul style="list-style-type: none"> <li>- No of people improving skills/ achieving a qualification (up to L2,L3, L4+)</li> <li>- No of people (FTE) securing a job (of which secure/ permanent jobs)</li> <li>- No of people starting an apprenticeship</li> <li>- No of people progressing into education or training</li> <li>- No of people increasing wages/ income</li> <li>- No of new jobs created (FTE)</li> </ul>	<p><b>Outputs</b></p> <ul style="list-style-type: none"> <li>- Hectares of land improved / brought back into use</li> <li>- Sqm of enterprise/community space developed</li> <li>- No of business supported (new and existing)</li> </ul> <p><b>Outcomes</b></p> <ul style="list-style-type: none"> <li>- No of new business start-ups</li> <li>- No of business achieving growth (Increase in turnover/ employment) over 3, 5 and 10 years</li> <li>- No of new jobs created (FTE)</li> <li>- No of new buildings created</li> <li>- £m Increase in private business investment</li> </ul>
<b>Risks &amp; Constraints</b>	<ul style="list-style-type: none"> <li>- Delivering to budget v capital cost inflation rates (2022)</li> </ul>	<ul style="list-style-type: none"> <li>- Availability of local land suitable for Class 4-6 development</li> <li>- Availability of feasibility and capital development funding</li> </ul>



Theme & Priority	Theme 3, Priority 1	Theme 3, Priority 2
Description	<b>Public realm regeneration programme</b>	<b>Develop an Upper Nithsdale visitor strategy</b>
Stage of Development	<ul style="list-style-type: none"> <li>- Initial concept / early stages of development</li> </ul>	<ul style="list-style-type: none"> <li>- Initial concept / early stages of development</li> </ul>
Evidence of Need	<ul style="list-style-type: none"> <li>- 36% of Place Plan community survey respondents prioritised the need to develop a strategy to address derelict land and premises and maintain open space for community benefit</li> <li>- 26% of Place Plan community survey respondents prioritised a main street and public realm regeneration programme</li> </ul>	<ul style="list-style-type: none"> <li>- University of Strathclyde 2018 research identified lack of visitor facilities, lack of co-operation between local visitor stakeholders and insufficient marketing</li> <li>- Work completed to date by Upper Nithsdale Tourism Partnership to consider development plans for green &amp; active tourism, heritage tourism, outdoor events</li> </ul>
Difference it will Make	<ul style="list-style-type: none"> <li>- This priority will look to directly address local concerns about public realm, derelict land and buildings by putting in place an improvement programme to improve the appeal of Kirkconnel and Kelloholm as a place to live and visit.</li> </ul>	<ul style="list-style-type: none"> <li>- This will ensure the development of local visitor facilities designed to attract and retain tourist income to the area, diversifying the local economy.</li> </ul>
Lead & Delivery Partners	<ul style="list-style-type: none"> <li>- Lead: Kirkconnel Parish Heritage Society, Brighten Up Kirkconnel and Kelloholm, KKDT</li> <li>- Potential Partners: Dumfries and Galloway Council</li> <li>- Requirement for specialist support from external consultants</li> </ul>	<ul style="list-style-type: none"> <li>- Lead: Upper Nithsdale Tourism Partnership</li> <li>- Potential Partners: Crawick Multiverse, Buccleuch Estates, Kirkconnel Parish Heritage Society, Brighten Up Kirkconnel and Kelloholm, KKDT</li> <li>- Requirement for specialist support from external consultants</li> </ul>



Theme & Priority	Theme 3, Priority 1	Theme 3, Priority 2
<p><b>Costs (if known)</b></p>	<ul style="list-style-type: none"> <li>- Initial cost of feasibility study - land and building mapping, condition surveys, design team - leading to capital development costs</li> </ul>	<ul style="list-style-type: none"> <li>- Initial cost of action plan development</li> <li>- Feasibility study for each work strand - location and condition surveys, design team, capital development costs</li> </ul>
<p><b>Likely Funding Sources</b></p>	<ul style="list-style-type: none"> <li>- South of Scotland Enterprise</li> <li>- D&amp;G Council</li> <li>- Borderlands Place Plan</li> <li>- Local Windfarm Community Benefit funds</li> </ul>	<ul style="list-style-type: none"> <li>- South of Scotland Enterprise</li> <li>- D&amp;G Council</li> <li>- Borderlands Place Plan</li> <li>- Local Windfarm Community Benefit funds</li> </ul>
<p><b>Timeframe</b></p>	<ul style="list-style-type: none"> <li>- Feasibility study 2024</li> </ul>	<ul style="list-style-type: none"> <li>- Visitor Strategy 2023</li> <li>- Feasibility study 2024</li> </ul>



Theme & Priority	Theme 3, Priority 1	Theme 3, Priority 2
Outputs & Outcomes	<p><b>Outputs</b></p> <ul style="list-style-type: none"> <li>- No of feasibility studies completed</li> <li>- No (and sqm) of commercial properties improved / brought back into use</li> <li>- Hectares of land improved / brought back into use</li> <li>- No of public realm schemes completed</li> </ul> <p><b>Outcomes</b></p> <ul style="list-style-type: none"> <li>- Increased visitor numbers to town</li> <li>- Increased visitor spend in town (£m)</li> <li>- Increased footfall in town centre</li> <li>- No of improvements to physical fabric of town centres</li> <li>- Increase resident satisfaction with town centre, public realm and built environment</li> <li>- Reduction in number of dangerous structures</li> </ul>	<p><b>Outputs</b></p> <ul style="list-style-type: none"> <li>- No of feasibility studies completed</li> <li>- No of tourism, cultural or heritage facilities developed</li> <li>- No of visitor berths created</li> <li>- No of tourism, cultural or heritage events/ programmes supported</li> <li>- No of paths, trails or routes improved</li> </ul> <p><b>Outcomes</b></p> <ul style="list-style-type: none"> <li>- Increased visitor numbers to town</li> <li>- Increased visitor spend in town (£m)</li> <li>- Increased footfall in town centre</li> <li>- Increased spending in town centre (£)</li> <li>- Increase resident / visitor satisfaction with tourism, cultural or heritage facilities and programmes</li> <li>- Increase use of cycleways , paths and trails</li> </ul>
Risks & Constraints	<ul style="list-style-type: none"> <li>- Ownership of land and buildings</li> </ul>	<ul style="list-style-type: none"> <li>- Site identification and ownership</li> </ul>





Theme & Priority	Theme 4, Priority 1	Theme 4, Priority 2
Description	<b>Develop a new delivery model for community-led health, wellbeing and recreation services</b>	<b>Develop a sustainable, local food growing system</b>
Stage of Development	- Aspiration / idea	- Aspiration / idea
Evidence of Need	<ul style="list-style-type: none"> <li>- Kirkconnel &amp; Kelloholm within the 20% most deprived data zones in Scotland</li> <li>- Place Plan survey respondent priorities:               <ul style="list-style-type: none"> <li>• 36% prioritise improving community leisure and sport amenities/infrastructure</li> <li>• 35% prioritise working with local Health Centres to pilot social prescribing</li> <li>• 32% prioritise developing outdoor &amp; indoor recreation &amp; play space</li> <li>• 24% prioritise developing services for local health &amp; welfare provision</li> </ul> </li> <li>- Town Team feedback regarding condition of Hillview Leisure Centre</li> </ul>	<ul style="list-style-type: none"> <li>- Kirkconnel &amp; Kelloholm within the 20% most deprived data zones in Scotland</li> <li>- UK food prices rising at their fastest rate for 45 years, hitting 16.2% in the year to October'22</li> <li>- CEA work being delivered in Wales as part of the Crop Cycle social-impact and community food focused project</li> </ul>
Difference it will Make	- This priority has the potential to deliver a range of health, recreational and wellbeing facilities and services that are cohesive, integrated, community led and fit to meet the future health and wellbeing needs of the community.	- This offers the potential to provide the local community with increased food security through affordable, low-carbon, fresh produce produced 365 days per annum, helping to address food poverty and increasing food nutrition education.



Theme & Priority	Theme 4, Priority 1	Theme 4, Priority 2
Lead & Delivery Partners	<ul style="list-style-type: none"> <li>- Lead: KKDT</li> <li>- Partners: Dumfries and Galloway Health and Social Care Partnership, D&amp;G Council (Hillview), Mill Hill Health Centre, Kello Rovers FC, community groups</li> <li>- Requirement for specialist support from external consultants</li> </ul>	<ul style="list-style-type: none"> <li>- Lead: KKDT &amp; Food Sharing Group</li> <li>- Partners: D&amp;G Council, SOSE</li> <li>- Requirement for specialist support from external consultants and inputs from Crop Cycle pilot and Innovation Hub for Controlled Environment Agriculture</li> </ul>
Costs (if known )	<ul style="list-style-type: none"> <li>- Initial cost of feasibility study - consultation, Hillview condition survey, exemplar research, operational model, governance, legal structures, business &amp; financial feasibility - leading to individual capital and revenue workstreams</li> </ul>	<ul style="list-style-type: none"> <li>- Initial cost of feasibility study - identification of CEA systems, Crop Cycle research, capital and revenue costings, operational model, business &amp; financial feasibility - leading to individual capital and revenue workstreams</li> </ul>
Likely Funding Sources	<ul style="list-style-type: none"> <li>- SOSE and/or D&amp;G Council</li> <li>- Borderlands Place Plan</li> <li>- Local Windfarm Community Benefit funds</li> </ul>	<ul style="list-style-type: none"> <li>- SOSE and/or D&amp;G Council</li> <li>- Borderlands Place Plan</li> </ul>
Timeframe	<ul style="list-style-type: none"> <li>- Feasibility study 2024</li> </ul>	<ul style="list-style-type: none"> <li>- Feasibility study 2025</li> </ul>



Theme & Priority	Theme 4, Priority 1	Theme 4, Priority 2
<b>Outputs &amp; Outcomes</b>	<p><b>Outputs</b></p> <ul style="list-style-type: none"> <li>- No of feasibility studies completed</li> <li>- No and sqm of community, leisure and sport facilities improved</li> <li>- No of community, health and wellbeing initiatives supported</li> </ul> <p><b>Outcomes</b></p> <ul style="list-style-type: none"> <li>- No of new buildings created</li> <li>- Increase community asset ownership</li> <li>- Increase turnover/ employment within local social economy</li> <li>- Increased resident satisfaction with community, sport and leisure facilities/ programmes</li> <li>- Improve community resilience, capacity and wellbeing</li> </ul>	<p><b>Outputs</b></p> <ul style="list-style-type: none"> <li>- No of feasibility studies completed</li> <li>- No of community, health and wellbeing initiatives supported</li> <li>- Tonnage of local food produced</li> <li>- No of decarbonisation plans developed</li> </ul> <p><b>Outcomes</b></p> <ul style="list-style-type: none"> <li>- Increase community asset ownership</li> <li>- Increase turnover/ employment within local social economy</li> <li>- Improve community resilience, capacity and wellbeing</li> <li>- No of local residents accessing fresh, local, affordable food</li> <li>- Increase adoption of green/ low carbon technologies</li> <li>- Reduce carbon emissions</li> </ul>
<b>Risks &amp; Constraints</b>	<ul style="list-style-type: none"> <li>- Community willingness to explore transfer of ownership of Hillview Leisure Centre from D&amp;G Council to community</li> <li>- Development capacity within KKDT - funding is required to increase capacity or else runs risk of being delayed</li> <li>- Multi-partner collaboration challenges over the course of a number of years</li> <li>- Transfer of ownership of Hillview Leisure Centre from D&amp;G Council to community</li> </ul>	<ul style="list-style-type: none"> <li>- Development capacity within KKDT - funding is required to increase capacity or else runs risk of being delayed</li> <li>- Timeframe to access findings of Crop Cycle pilot</li> <li>- Risks associated with using developing technology</li> </ul>

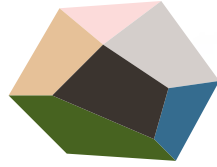


Theme & Priority	Theme 5, Priority 1	Theme 5, Priority 2
Description	<b>Develop a community-led housing strategy</b>	<b>Develop new supported accommodation at Niviston Road, Kelloholm</b>
Stage of Development	- Initial concept / early stages of development	- In development (RIBA Stage 3)
Evidence of Need	<ul style="list-style-type: none"> <li>- 2019 Needs and Demands Survey found that 27% of respondents indicated that their current property did not meet their current needs</li> <li>- Housing in the top three local priorities for development in the Place Plan survey, chosen by 50% of respondents</li> </ul>	<ul style="list-style-type: none"> <li>- 2019 Needs and Demands Survey found that:               <ul style="list-style-type: none"> <li>- 11% of respondents knew someone who had left the village for other reasons, including the lack of supported accommodation</li> <li>- 41% of respondents stated there was a need for 'other types of accommodation', with all citing 'Shelterd Housing'</li> </ul> </li> </ul>
Difference it will Make	<ul style="list-style-type: none"> <li>- Quality, affordable housing that is allocated in line with the holistic needs of the community is central to community cohesion. This priority will directly support better community cohesion, help address anti-social behaviour linked to current housing allocation guidelines and will stop people leaving the community to meet their housing needs.</li> </ul>	<ul style="list-style-type: none"> <li>- This priority will increase the supply of supported accommodation within the village in direct response to the findings of the 2019 Needs and Demands Survey.</li> </ul>
Lead & Delivery Partners	<ul style="list-style-type: none"> <li>- Lead: South of Scotland Community Housing with KKDT</li> <li>- Partners: D&amp;G Council, KKDT, Wheatley Group</li> <li>- Requirement for specialist support from external consultants</li> </ul>	<ul style="list-style-type: none"> <li>- Lead: KKDT with external Project Management lead</li> <li>- Partners: ARPL architects, McGowan Miller Quantity Surveyors and Asher Associates Engineers</li> </ul>



Theme & Priority	Theme 5, Priority 1	Theme 5, Priority 2
Costs (if known)	<ul style="list-style-type: none"> <li>- Initial cost of developing strategy leading to individual capital and revenue workstreams</li> </ul>	<ul style="list-style-type: none"> <li>- £932,210 (incl VAT) @ January 2020 (projected inflationary increase to c.£1.2m)</li> </ul>
Likely Funding Sources	<ul style="list-style-type: none"> <li>- SOSE</li> <li>- D&amp;G Council</li> <li>- Borderlands Place Plan</li> </ul>	<ul style="list-style-type: none"> <li>- Whiteside Hill Windfarm £100,000</li> <li>- Rural Housing Fund Grant £430,000</li> <li>- Loan Finance / Local Windfarm Community Benefit funds / Borderlands Place Plan</li> </ul>
Timeframe	<ul style="list-style-type: none"> <li>- 2024</li> </ul>	<ul style="list-style-type: none"> <li>- RIBA Stages 3-5, 2023-25</li> </ul>
Outputs & Outcomes	<p><b>Outputs</b></p> <ul style="list-style-type: none"> <li>- Hectares of land improved / brought back into use</li> <li>- No (and sqm) of housing / residential units completed</li> </ul> <p><b>Outcomes</b></p> <ul style="list-style-type: none"> <li>- £m Increase in private business investment</li> <li>- Increase satisfaction of residents that housing meets their current needs</li> <li>- Sustain local population levels</li> </ul>	<p><b>Outputs</b></p> <ul style="list-style-type: none"> <li>- Hectares of land improved / brought back into use</li> <li>- No (and sqm) of housing / residential units completed</li> </ul> <p><b>Outcomes</b></p> <ul style="list-style-type: none"> <li>- Increase satisfaction of residents that housing meets their current needs</li> <li>- Sustain local population levels</li> </ul>
Risks & Constraints	<ul style="list-style-type: none"> <li>- Agreement from Wheatley Group to look at housing allocation policy for Kirkconnel and Kelloholm either individually or as part of Homes4D&amp;G's Common Allocation Policy</li> </ul>	<ul style="list-style-type: none"> <li>- Capital build inflation increasing capital development costs</li> </ul>





Glenmuckloch site

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