

School Improvement Planning Returns to Local Authority (2019 - 2020)

School: Hoddom, Hottsbridge and Eaglesfield

Date: <u>May 2019</u>

1. Vision, Values and Aims

An essential element in the improvement process is a shared and agreed vision and set of values. These need to be dynamic, reviewed and referred to continuously. The Vision, Values and Aims statement should indicate the school's stance in ensuring excellence and equity for all learners.

Refer to HGIOS?4 / HGIOELC?: Leadership and Management - QI 1.3 Leadership of Change – Theme 1: Developing a shared vision, values and aims relevant to the school and its community; Learning Provision - QI 2.2 Curriculum – Theme 1: Rationale and design; Successes and Achievements - QI 3.1 Ensuring Wellbeing, Equality and Inclusion - Theme 1: Wellbeing & Theme 3: Inclusion & Equality; Successes and Achievements - QI 3.2 Raising Attainment and Achievement - Theme 4: Equity for All Learners

Our Vision, Values and Aims

School Statement

Vision

At Hoddom, Hottsbridge and Eaglesfield Primary Schools, we work with partners to create a nurturing school of learning, where challenge is embraced, confidence is grown, successes are celebrated and pupils are prepared for life.

Values

Achievement Ambition Confidence Contribution Happiness Growth Integrity Positivity

Our aims

We work together to promote aspiration, attainment, personal development and a love of learning, by working with children to:

• create an inclusive, tolerant, supportive and respectful school community where the uniqueness of everyone is valued and celebrated.

- become confident individuals who work and try hard to help ourselves and others as we gain knowledge of our place in the world around us.
- have a "can-do" attitude and know that we will work together to achieve whatever we set out to inside and outside of school.
- look after body, mind and spirit to promote wellbeing and self worth.
- be curious, enquiring, lifelong learners who always strive to do our best in order to achieve success.
- gain transferrable skills that we will need in the future.
- protect nature and our environment for the benefit of everyone now and in the future.

Review Date: Dec 2021

Review Activities (as appropriate)

Looking inward and looking outward – considered themes which were explored during previous self evaluation for School Rationale. Categorised themes into academic aims, life aims, health aims, self worth, social aims and citizenship aims. Themes linked to HGIOS 4 and HGIOELCC QI 2.2 Curriculum QI 2.3 Teaching Learning and Assessment QI 3.1 Ensuring Wellbeing, Equality and QI 3.2 Raising Attainment and Achievement.

Looking inward - conducted audit of parent/pupil and staff priorities Collated information to inform shared vision representing whole school community. Conducted audit of parent/pupil and staff values – collated information and ranked responses. Considered the changes that were apparent through interrogation of the data to inform school statement.

Looking forward - the ethos of the school is now more forward thinking and this is communicated through the slogan – Creating Futures. Children from the upper classes in the partnership further explored their understanding of this through creating illustrations of what this slogan means to them.

Schools should evidence how all of their stakeholders; parents, learners, staff and partners are closely involved in creating and reviewing the Vision, Values and Aims. (If these have not been recently reviewed, please indicate likely review date).

2. School Improvement Progress Report

Looking inwards, looking outwards: What key outcomes have we achieved? What are our strengths and areas for improvement? What is our capacity for improvement?

In completing this section, it may be useful to refer to the statements of impact within the Level 5 Illustration for relevant HGIOS? 4 / HGIOELC? Quality Indicators, National Improvement Framework (NIF) 4 key priorities and the 6 NIF drivers.

2.1 Progress against Previous Year's School Improvement Priorities

Area for Improvement	Progress and Impact on:	Next Steps (Looking Forwards)
	Learners' successes and achievements The school community's successes and achievements - as appropriate <i>(Include evidence of impact.)</i>	
RaisingAttainmentinmodernlanguagesandnumeracyNIF PriorityRaisingattainment,particularlyinliteracyandnumeracy.ClosingtheattainmentgapattainmentgapbetweenmostandleastdisadvantagedchildrenNIF DriverAssessmentofAssessmentofChildren'sProgress.(Trendsin	 Modern Languages Staff worked collegiately to evaluate strategic approaches from pilot projects from across Scotland. This work informed collegiate planning for Modern Languages week: w/c 13th May 2019 Some staff have focused on modern language professional development as part of their commitment to continuous professional development. Pupils have responded positively to lessons which have been collegiately planned – French P1-4 French café and Spanish P5-7 virtual Spanish holiday. Interactive French display in 2 partnership schools which children use. 	 Staff have committed to Nancy Metz exchange to extend knowledge of French language and establish collegiate networks which can support the delivery of French language across our partnership. Staff self evaluation Pupil self evaluation Discuss options to extend interactive display where display space is very limited.
improvement over time) School Improvement (Success in raising attainment and achievement for all children) HGIOS4 / HGIOELC QIS (Self evaluation 1.1/Teaching Learning and Assessment 2.3/Raising attainment 3.2)	 Maths Programme of Study incorporating Bench Marks Staff consulted practice and principles papers to ensure understanding of the core components of the mathematics programme of study. Staff consulted school rationale and curriculum rationale to ensure school values maintained in maths programme of study e.g. develop curiosity (in the context of number) Staff used existing topics to provide options for contextualized mathematical learning for all pupils. 	 Embed the new maths programme of study Support staff to monitor and moderate progress against the benchmarks Staff to use the CfE overview to provide learners with opportunities to apply maths in real life contexts.

 E.g. 2D/3D shape in context of product design and money is context of fair-trade or tourism Qualitative self evaluation shows that pupils are unfamiliar with the term benchmarks PEF funded family learning Infant Classes Staff consultation –focus Read Write Count Initiative due to opportunity to work with colleagues from Scottish Literacy Trust and stimulating resources available. Timetabled class release for collegiate consultation with Scottish Literacy Trust Read Write Count rep and collegiate planning for family learning event. All children benefited from learning mathematics and language skills with peers of the same age and older. Malt children benefited from shared learning experiences with an adult. Qualitative verbal feedback from adults who attended was positive. E.g. Upper Classes Staff consultation – focus Blogging – linking literacy to digital learning opportunities. Collegiate approach to working with target group of interested children to investigate needs/wants/ideas. Blog created by upper school staff. Safe use of internet focus (in real context) Administration protocol – all posting authorized by staff. Literacy standards compatible with school expectations. Blogging launch – invited parents Partnership Child line talk for parents – Thursday 9th May 2019.

	 Numicon Professional Development Almost all staff attended stage appropriate professional learning opportunity: Numicon All partnership schools have purchased Numicon teaching materials and Numicon resources for children to value of £400. All staff in the primary setting and nursery are making use of Numicon to support learning. Some staff are working collegially to facilitate peer support in mathematical knowledge acquisition. Most older pupils who use Numicon with younger pupils are demonstrating the use of clear mathematical language Most pupils are enjoying exploring mathematical concepts with concrete materials. 	 Provide opportunities for staff to plan Numicon use collegiately. Consider ways of resourcing Numicon home bags for P1 pupils.
	 Catch Up Numeracy Two teaching members of staff and 2 additional support members of staff attended Catch Up Numeracy training. Targeted pupils completed standardised baseline assessment: Oct 18 Targeted pupils will complete standardised final assessment: June 19 Almost all targeted pupils state that the programme has raised levels of confidence and that they have benefited from individual support. PEF lead teacher has been providing ASLA staff with guidance and support. Despite support ASLA staff have found delivery of Catch Up challenging: 	 PEF Lead to complete Catch Up Numeracy training. Investigate collegiate opportunities to increase confidence of ALSA staff in the delivery of Catch Up numeracy.
School Priority 2 Use of digital technology to support learning. NIF Priority Improvement in employability skills and sustained positive	 All schools have purchased Lego WeDo and blutooth dongles to teach and application of coding :age appropriate for P1 – P7. Hottsbridge Primary have purchased Lego Mindstorm to extend learning for upper stages. All staff have attended collegiate development 	Extend teaching and learning opportunities for all pupils with Lego WeDo. Continue to liaise with Raise Team: supporting pedagogy where need identified. Encourage parental participation through school blog. Consider alternatives which promote

school leaver destinations for all young people. NIF Driver School Improvement (overall progress with key priorities at school/local or national level) Teacher Professionalism(Impact of collegiate working on progress and achievement) HGIOS4 / HGIOELC QIS 3.3 increasing creativity and employability. 3.2 Raising attainment and achievement (equity for all learners) 2.2 Curriculum	 instruction in application of Lego We Do. Staff from Eaglesfield and Hottsbridge have used materials with pupils during Masterclasses. Qualitative self evaluation indicates that almost all pupils have enjoyed working with Lego WeDo. Self evaluation demonstrates all staff who attended CPD have confidence levels of 5 or above out of 10 with delivery of Lego We Do. ICT "champions" identified as "go to" staff for advice and support. Supported by the Raise Team, some staff have worked with p234 to introduce greenscreen – created information broadcast for parents to inform them about the Accelerated Reading Programme. Principal Teachers are working with upper school pupils to maintain individual school blogs. 	parental participation where families do not have internet access.
School Priority 3UnderstandandNurturingEthoshroughoutpartnershipNIF PriorityImprovement in children andyoung people's health andwellbeingNIF DriverSchool ImprovementHGIOS?4 / HGIOELC QIS1.1 Self-evaluation for self-improvement.2.1 Safeguarding	 Qualitative self evaluation: most staff feel that a nurturing ethos is embedded throughout the schools within the partnership. All staff have introduced nurturing initiatives into their classrooms in consultation with pupils. Developing resilience quantitative self evaluation interim results; shows a 3% improvement in positive responses across 7 indicators. Learning conversations with pupils demonstrates that pupils are able to discuss the values of nurture. The language of "not yet" is used in all classrooms. Some planned professional learning activities have not been undertaken due to time constraints: brain stress and trauma and environment as a safe base. Religious Observance assemblies with local deacon which support nurture; myself/family/friends/community. 	Ensure new staff are understand and apply the nurturing ethos that we are developing. Continue to embed the "not yet" language of a growth mindset. Work with colleagues to consider ways of extending the nurturing ethos by working with the wider community.
and child protection, 2.7 partnerships 3.1 Improving	Qualitative self evaluation: most staff feel that greater parental involvement in nurture would further embed a	

wellbeing, equality and inclusion, 3.2 Raising attainment and achievement.	 Nursery careplans reviewed by nursery staff. All nursery staff are familiar with and contribute to careplans. Some nursery staff attended cluster meetings regarding care standards. All nursery staff completed Duty of Candor Training as per the SSSC. All nursery staff have a raised awareness of the importance of integrity and this is having a positive impact on transparency with information sharing with parents and carers.
 2.1.1 Report on the impact of PEF Comment specifically on how PEF is making a difference / closing the attainment gap for identified cohorts of children / young people? How rigorous is the school's approach to providing robust evidence of closing the attainment gap? How well are you removing barriers to learning and ensuring equity for all? 	 All school staff are committed to building on successes from 17 18. Purchased PEF lead for 1 day per week to oversee learning support initiatives across the partnership. Purchased additional learning support hours X 15 per week to provide direct planned interventions in literacy and numeracy with targeted individuals. PEF lead involved in direct communication/advice/support with parents/additional support for learning assistants, additional support for learning teacher and class teachers Professional learning opportunities – all staff Numicon training (Feb Inset) and Fastlane professional development (Jan 19) Standardised assessment provides rigorous data about attainment gains. Professional learning opportunities are available across our partnership. EEF toolkit informed staff of expected benefits and expenditure of targeted intervention. Targeted support initiatives: Literacy - Closing the Literacy Gap/Fastlane/TLQ Provided 3 8 week cycles of Closing the Literacy Gap/Fastlane (21 targeted pupils – all pupils have made gains on standardised York assessment) Provided infant and nursery 20 week cycle of TLQ(2 targeted pupils at Eaglesfield/4 targeted pupils at Hoddom Nursery – data collection June 19) Attainment gap Targeted support initiatives: Numeracy – Catch Up Numeracy/Numicon training Targeted support initiatives: HWB – professional learning/transformational change in school culture and ethos/rainbow room (nurture) SMART targets identified providing measurable progress. Staff have engaged in professional learning to promote a culture of challenge and support in our partnership schools for all pupils. Targeted support is provided for children with identified needs. Ethos of FAIL – First Attempt in Learning to promote a culture of challenge and support in our partnership schools for all pupils. Targeted support is pr

 gathering data about current initiatives and next steps. Parental engagement and positive feedback: in comments/compliments/complaints book.

Refer to HGIOS? 4 / HGIOEL Quality Indicator	How well are you doing? What's working well for your learners? (Include evidence of impact.)	Areas for Improvement	Evaluation o this QI using the HGIOS?4 six-point scale
 1.3 Leadership of Change Developing a shared vision, values and aims relevant to the school and its community Strategic planning for continuous improvement Implementing improvement and change. 	 School rationale updated this academic year in consultation with all pupils/staff and parents. The school improvement plan has a manageable set of priorities which result in staff feeling that the pace of change is well managed. School uses the 7 golden rules of participation to encourage pupil voice. Senior leaders are taking part in coaching and mentoring cpd with a view to building capacity in others. School plans regular opportunities to involve learners in whole school self-evaluation. School is using HIGOURS as the model for self evaluation. Staff ensure that their own professional development actions align with the school improvement plan and individual professional needs. HT responded to need and created You Said, We Did display board providing evidence of pupil and parent voice. Examples: timing of school photographs to coincide with Christmas. 	Greater knowledge of data interrogation to inform next steps in learning and attainment. SLT need to ringfence time for self evaluation as well as for development. Networking and offering coaching and mentoring support for the benefit of all teaching and non teaching staff.	4/5
 2.3 Learning, Teaching and Assessment Learning and engagement Quality of teaching Effective use of assessment Planning, tracking and 	 Staff are developing a positive nurturing ethos throughout the partnership. Children are able to discuss what nurture means to them referring to school display boards. The nurturing ethos almost all children being motivated and actively involved in their own learning. 	Exploration of rights respecting school status. Exploration of benchmarks with pupils Planned exploration at cluster level of the potential for piloting new tracking and monitoring system session 19 20. Retain current and relevant school resources only.	4/5

monitoring. 3.1 Ensuring wellbeing, equality and inclusion • Wellbeing • Fulfilment of statutory duties • Inclusion and equality	 Strong relationships are evident between teachers and children. There is a supportive atmosphere where everyone is respectful and respected. Evidence in comments/complements/concerns book which is in each office in each partnership school. Overall the quality of teaching and learning in school is good. Learning Intentions and Success Criteria are shared/created with pupils There is a need for more robust tracking of data in numeracy. The Majority of children achieve CfE levels within expected timescales. Looking Inwards – staff worked collegiately to adjust the assessment calendar and three timetabled holistic assessments feature on the assessment calendar Self evaluation demonstrates that children are not aware of benchmarks. Resources need to be streamlined to retain only those which are currently in use. Robust data demonstrates the use of Pupil Equity Funding is making a positive impact on attainment. All pupils with literacy targets have made measurable gains on standardised assessment. Final assessment data for catchup numeracy and tlq will be available in June 2019. Mid term formative assessment indicates are that pupils are becoming more confident with number and number systems and listening and communicating. Nurture Ethos is beginning to be embedded in school culture. Most children are able to 	 Pupils self evaluation using HGIOURS tool identified specific areas for potential development GIRFEC wheel knowledge and understanding Playground – being respectful and respected Disabilities – impact on the individual Keeping school neat and tidy. 	4
	• Nurture Ethos is beginning to be embedded in		
 3.2 Raising attainment and achievement Attainment in literacy and numeracy Attainment over time 	 School staff have termly attainment meeting where staff predict achievement in expected levels of literacy and numeracy. Children who have additional support needs are identified and targeted intervention planned either by class teacher/aslt or PEF lead teacher in conjunction with Senior 	School needs to conduct planned self evaluation of interventions for those children who are disadvantaged through lack of wider opportunity rather than failure to attain. Professional dialogue to support knowledge and understanding of SNSA attainment levels.	4/5

 Overall quality of learners' achievement Equity for all learners 3.2 Securing children's progress (for Early Learning Childcare) Progress in communication, early language, mathematics, health and wellbeing Children's progress over time Overall quality of children's achievement Ensuring equity for all children 	 Management team. Staff have school/cluster and regional moderation opportunities. Staff have the opportunity to observe teaching and learning practice in an annual in partnership moderation initiative. Success is celebrated through golden book/assemblies/sports trophies/effort trophies and achievement in the wider community. School has a very good understanding of the socio-economic climate of the local community. School identified pupils at risk of not achieving and provides targeted support. Baseline and final summative assessment provides accurate and robust data about progress. All staff have engaged with relevant SNSA data. In general this has confirmed teacher professional judgement of attainment of a level. Planned moderation of sample of data relating to Curriculum for Excellence Local Authority returns (P1, P4, P7 in June 2019). School communicates directly with almost all parents following targeted support. Where direct communication is not available, written reports in the form of celebration certificates are sent home. 	
2.2 Curriculum: Theme 3 Learning Pathways	 Revision of school vision, values and aims leading to creation of partnership School Rationale. School Rationale launched during February Learning Conversation evenings. Masterclasses are evident throughout the partnership. This year, staff from Eaglesfield and Hottsbridge have worked together to provide a wider range of opportunities for their pupils than they could offer in a single setting. Maths curriculum development involved all teaching staff from across the partnership Maths curriculum development focused on improving planning materials for mental maths and contextualized maths. School subscriptions of digital literacy 	Data analysis from Self evaluation tools – all schools. Embed new format for maths planners. Evaluate impact of digital maths format to demonstrate impact.

Γ			platforms are supporting the acquisition of	
			mental maths skills and strategies.	
		•	Where possible children accessing websites	
			at home.	
	2.7 Partnerships – Theme 3: Impact on Learners	•	Parents are encouraged to be involved with their child's learning. Parents are invited into school three times per year: Meet the teacher	Self evaluation with parents indicates that parents are keen to be involved in school life which directly involves seeing/sharing and working with their children. This ethos needs to be continually
	The impact of parental		(term 1) and Learning Conversations (term 2	developed.
	involvement on improving		and 3) Formal reports are sent home in term 4.	Further development of School Success Day to build on successes from 18 19.
	children and young	•	Learning conversation templates redesigned	
	people's learning.		to incorporate children's feedback from 17 18 – added effort, behaviour, homework	
		•	Targets are sent home 3 times per year in Personal Learning Plans and parents are encouraged to discuss targets with their child.	
		•	School is working with partners to provide family learning opportunities such as phonics/read write count/blogging/internet safety advice.	
		•	School is consulting parents about further opportunities for parent workshops through Parent Council.	
		•	PEF lead communicates directly with pupils who are beginning targeted support to explain the supportive role of parent/carer.	
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3. SCHOOL IMPROVEMENT PLAN 2019 - 2010

Clearly identify within your School Improvement Plan where you are using Pupil Equity Funding to improve outcomes for learners.

The 'Planned Management of Improvement Area' (Column 4) should indicate lead person/s, resources, time allocations; for example, collegiate sessions. Consideration should be given to how bureaucracy will be reduced and workload managed with the school's 35-hrs Working Time Agreement.

	How are you using pupil equity funding to improve outcomes for learners?			
Improvement Area	Outcomes for Learners / School Community	Key Tasks	Planned Management of Improvement Area (Include: Responsible/Lead Person, Time Allocations, Funding – including PEF and Expected Completion Date)	
School Priority 1 Raising Attainment in numeracy/literacy/moder n language (French) NIF Priority Raising attainment, particularly in literacy and numeracy. Closing the attainment gap between the most and least disadvantaged children NIF Driver Assessment of Children's Progress. (Trends in improvement over time) School Improvement (Success in raising attainment and achievement for all children) HGIOS4 / HGIOELC QIS (Self evaluation 1.1/Teaching Learning and Assessment 2.3/Raising attainment 3.2)	All learners will benefit from maths lessons which use concrete materials to support, knowledge and understanding of mathematical concepts. Most Nursery children will benefit from learning about number and playing with numicon with their parents.	 Qualitative self evaluation (staff) relating to confidence levels – likeart scale with descriptive definitions. Discuss possible methods for demonstrating impact with pupils knowledge and understanding. Looking inwards. Staff consult school Rationale and curriculum rationale and policy and practice documents. Looking Outwards Staff consult learning and teaching aid manuals. Looking Forwards Staff consultation to agree focus areas from maths organizers. Collegiate Planning Staff plan L&T experiences using Numicon resources. Delivery of lessons. Explicit plenary discussion about the benefits from the pupil perspective and exit card. (pupil self evaluation at end of series of lessons). Consider purchase of additional numicon resources in consultation with 	Lead Staff - HT 5X1 hour development sessions. across academic year. Work to be completed by May 2020.	

	staff and audit of need.	
Targeted individuals will benefit from use individual learning programmes delivered through Clicker Software.	Qualitative self evaluation (staff) – relating to confidence levels – likeart scale with descriptive definitions.Looking Outwards – Professional development ALSA staff and PEF lead Teacher in Clicker use. PEF funding.	Lead Staff – PEF lead ASLA staff ½ day training during August Inset Initial training to be completed by Aug 19 Delivery will be need led.
	Looking Inward - Professional attainment discussion to identify support needs of learners.	
	Looking outwards - Planned parental discussion/input	
	Purchase Clicker software package. PEF funding.	
	Baseline attainment data collected: targeted individuals.	
	Planned programme of study delivered	
	Final attainment data collected: targeted individuals.	
	Looking outwards – planned feedback/discussion with parents.	
Most children will benefit from Family Learning Workshops which support parental involvement.	Looking inwards – self evaluation – current provision.	Lead Staff - HT ½ day per staff member to plan PEF funding = 4 days supply staffing.
	Looking outwards – consultation with parents/pupils - What support/information would be beneficial for you as parents/learners? Consultation with parents about practical arrangements – availability (best times)	Work to be completed by March 2020.
	Collegiate planning of workshop PEF funding	

Almost all children will bene making links with partner sc Nancy Metz.		
Almost all staff will benefit fr from professional learning u Nursery staff in communicat Additional knowledge, unde skill will have a positive imp of children in literacy attainn classroom indirectly.	ndertaken by ion. rstanding and act on HWB Looking outwards – professional	10 hours development sessions – across academic year. Feedback at whole partnership meetings.

		interview to gain pupil perceptions.	
School Priority 2	All pupils will benefit from staff	Looking inwards – using data from	Lead Staff - HT
Use of digital technology	professional development with digital	self evaluation tool March 2019.	
to support learning.	literacy software.	Consultation with staff and pupils about	5 hours development sessions. across
		next steps in professional learning for staff.	academic year.
		Stan.	Work to be completed by Dec 19.
NIF Priority		Looking outwards – working with	
Improvement in		partners e.g. Raise Team to facilitate	
employability skills and		professional learning.	
sustained positive school			
leaver destinations for all		Looking forwards – collegiate	
young people.		discussion/planning to implement	
		software use with/by pupils.	
NIF Driver		Engaging the wider community –	
School Improvement		celebration of learning event.	
(overall progress with key		· · · · · · · · · · · · · · · · · · ·	
priorities at school/local or		Looking inwards – Final self	
national level) Teacher		evaluation.	
Professionalism(Impact of			
collegiate working on			
progress and achievement)	All nursery pupils will benefit from	Looking Inwards – audit of need within	
	exploring technology in the nursery	nursery setting.	
HGIOS4 / HGIOELC QIs	setting e.g. exploring the world about me		
3.3 increasing creativity and	using an electronic microscope.	Looking outwards – working with	
employability. 3.2 Raising		partners to explore technologies which	
attainment and achievement		are available	
(equity for all learners) 2.2		Lecking ferward planning and	
Curriculum		Looking forward – planning and delivering experiences with	
		hardware/software.	
NIF Priority			
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NIF Driver HGIOS?4 / HGIOELC QIS		Looking inwards – qualitative self evaluation of impact Learning conversation with pupils – demonstrating accessing technology of choice.	
School Priority 3 Understand and develop Nurturing Ethos throughout partnership	All children in nursery and school will benefit from the development and implementation of local version of national policy – Respect for All	Looking outwards – attendance at Respect for all Instruction/Interpretation March 19. Looking inwards – initial self evaluation with major stakeholders of values and	Lead staff – HT Working Group – Senior Management Team. Time allocation from Senior Management Time
NIF Priority Improvement in children and young people's health and wellbeing		needs. Looking outwards – consultation with major stakeholders – content of Local Policy respect for all.	Consultation time – staff meeting. Work to be completed by April 2020.
NIF Driver School Improvement		Launch of policy – discuss process with parent council and parent forum.	
HGIOS?4 / HGIOELC QIs 1.1 Self-evaluation for self- improvement. 2.1 Safeguarding and child protection, 2.7 partnerships 3.1 Improving wellbeing, equality and inclusion, 3.2 Raising attainment and achviement.	All children in nursery, 1school and staff will benefit from continued focus on re- enforcing the ethos of nurture across the partnership.	 Looking inwards – self evaluation – compare with initial self evaluation June 18. Looking forward – decide major focus with colleagues Looking outwards – working with colleagues from the Inclusion team to develop and deliver nurture knowledge and understanding of NP 3 and NP4. Looking forward – working with colleagues to transfer focus points into classroom activities which support nurture which permeates all aspects of school. 	Lead Staff - HT Senior Management Team – (pupil council) Community partners 5 hours development sessions. across academic year. Work to be completed by May 2020.

	Looking inwards – final self-evaluation in June 20.	