

**Dumfries & Galloway Council
Administration Group**

**Budget Proposal
2019/20 to 2021/22**

Administration Group Revenue Budget Proposal 2019/20 - 2021/22

	2019/20 £000	2020/21 £000	2021/22 £000
Adjusted Uprated Budget	365,605	375,273	385,114
Less Government Grant	- 288,494	- 281,514	- 274,534
Less Council Tax Income			
Council Tax Base (prior to impact of Council Tax Increase)	- 70,357	- 70,524	- 70,691
Council Tax Reduction Scheme	9,011	9,011	9,011
Budget Deficit/Savings Requirement	15,765	32,246	48,900
One-Off Savings Measures/Supervision & Management Shortfall reflected in 18/19 Budget	450	450	450
Updated Budget Deficit/Savings Requirement	16,215	32,696	49,350
Less Measures to Address the Funding Gap			
Council Tax Increase (4.79% for 2019/20)	- 3,370	- 3,370	- 3,370
Health & Social Care Additional Funding Offset	- 1,593	- 1,593	- 1,593
Release of Policy Development Funding	- 1,091	- 1,091	- 1,091
<u>Savings Options</u>			
Sustained focus of our resources on Council Plan Priorities	- 3,227	- 4,576	- 4,578
Transform our customer experience and improve our digital offer	- 555	- 669	- 1,006
Modernise how we deliver some services to meet our outcomes	- 1,683	- 2,436	- 2,489
Maximise use of fewer assets, working with and within communities	- 1,152	- 2,554	- 1,604
Develop a smaller more flexibly skilled workforce for the future	- 2,783	- 3,253	- 3,244
Maximising our income and underpinning fairness through targeted concessions	- 761	- 735	- 736
TOTAL Measures to Address the Funding Gap	- 16,215	- 20,277	- 19,711
Remaining Gap to be Addressed	-	12,419	29,639

Administration Group Savings Proposals 2019/20 - 2021/22

		2019/20	2020/21	2021/22
		£000	£000	£000
Ref.	Sustained focus of resources on our Council Plan Priorities outcomes	3,227	4,576	4,576
1.01	Reduce & Refocus Library Book Spend	100	100	100
1.02	Reduced Housing Support Contracts	120	120	120
1.03	Refocusing Customer Services	100	100	100
1.04	Reduction in Area Committee Discretionary Grant Funding	100	100	100
1.05	Reduction in Countryside & Access Service	200	200	200
1.06	Remove Employability & Skills Service	234	930	930
1.07	Remove Early Years Scotland Contract	10	30	30
1.08	New Integration Process	185	223	223
1.09	Remove in-house provision of Outdoor Education	146	218	218
1.10	Hospitality Reduction	20	20	20
1.11	Change the way we deliver roads	318	318	318
1.12	Roads Maintenance Policies	460	460	460
1.13	Keep communities safe	250	250	250
1.14	Delivering CLD Differently	40	160	160
1.15	Efficiencies within Business and Enterprise	102	102	102
1.16	Reduce Sustainable Development Service	93	93	93
1.17	Primary Class Composition to match national guidance	563	966	966
	<i>Prior Year Savings</i>	186	186	186
	Transform our customer experience and improve our digital offer	555	669	1,006
2.01	Change How We Develop Our Website & Social Media Presence	100	100	100
2.02	Customer Experience	155	219	461
2.03	Focussing on vulnerable people			
2.04	Integrating IT Systems	100	150	245
2.05	Reduction in ICT Staffing	200	200	200
	Modernise how we deliver some services to meet our outcomes	1,683	2,436	2,486
3.01	Reduce Internal Courier Services	70	70	70
3.02	Removal of the Print Unit	64	64	64
3.03	Reduce Primary Devolved Budgets	100	129	129
3.04	Reduce Secondary Devolved Budgets	118	166	166
3.05	Reduce Running Costs Across CYPLL	141	203	203
3.06	PC/Laptop Refresh - Capitalising PC Refresh	39	39	39
3.07	Cost Recovery from Pension Fund	30	30	30
3.08	Administration and Support Savings	265	353	353
3.09	Commercial Fleet	30	80	80
3.10	Grey Mileage reduction	45	125	125

	2019/20	2020/21	2021/22
	£000	£000	£000
3.11 P2P Central Ordering Payments	20	41	41
3.12 P2P Early Payment Programme	75	300	350
<i>Prior Year Savings</i>	686	836	836
Maximise use of fewer assets, working with and within communities	1,152	2,554	1,604
4.01 Trusted Access to Leisure and Sports Facilities	48	48	48
4.02 Schools PPP Team Capitalisation	203	203	203
4.03 Recovery of Conveyancing Costs	100	100	100
4.04 Reduction in Rents Payable	100	100	100
4.05 Further Reductions in Council Office and Admin Premises	100	150	200
4.06 Energy Efficiency Within Our Buildings - Spend to Save	60	240	240
4.07 Public Toilets	20	128	128
4.08 Community Schools	100	100	100
4.09 Optimise School Estate	26	45	45
4.10 Access to buildings & Facilities	75	75	75
4.11 Property & Land Development	125	1,000	
<i>Prior Year Savings</i>	195	365	365
Develop a smaller more flexibly skilled workforce for the future	2,783	3,253	3,244
5.01 Refocus of the Support for Learners Service	706	775	775
5.02 Realign Central Education Teams	449	449	449
5.03 Reduction in Internal Training Resources	117	117	117
5.04 Reduction in Legal & Democratic Staffing	100	100	100
5.05 Management & Supervision	650	650	650
5.06 Appointing Managers in Nurseries	21	16	7
5.07 Reduced staffing in secondary schools	561	967	967
<i>Prior Year Savings</i>	179	179	179
Maximising our income and underpinning fairness through targeted concessions	761	735	735
6.01 Extension of Event Box Office Functions	12	14	14
6.02 Reprioritisation of Ticket Concessions at Robert Burns Film Theatre and Ryan Centre	10	13	13
6.03 Memorial Stone Installation Application Fee	50	50	50
6.04 DGHP Playground Inspections Income	16	16	16
6.05 Staff Lottery	196	196	196
6.06 Purchase Additional Nursery Hours	272	111	111
<i>Prior Year Savings</i>	205	335	335
TOTAL	10,161	14,223	13,651

Administration Group Policy Development Proposals 2019/20 - 2021/22

	2019/20 £000	2020/21 £000	2021/22 £000
Major Events Strategy	154	154	154
Revenue Consequences Kirkcudbright Art Gallery	57	57	57
<u>Anti-Poverty Initiatives</u> (see note 1 below)			
Credit Union Development	20	20	20
Taxicard Scheme	50	50	50
Involving Communities in Tackling Poverty - Participatory Budgeting	200	200	200
Distribution of Crisis Grants	260	260	260
Tackling Child Poverty	100	100	100
YouthBeatz	160	160	160
Employability	394	394	394
Increased Learning Support Provision & Building Capacity	100	100	100
Revenue Consequences of Additional Capital Investment (Agreed 2018/19 Budget)	195	195	195
Economic Inclusion Project	490	-	-
Increase to non-recurring funding released (see note 2 below)	138	-	-
Unallocated Funding	-	628	628
TOTAL Policy Development Allocations Reflected in budget proposal	2,318	2,318	2,318
Unallocated funding released to support the funding gap	1,091	1,091	1,091
TOTAL Funding Included within 2019/20 Budget Model	3,409	3,409	3,409

Note 1 - Support for Anti-Poverty Initiatives	£000
<i>Former Policy Developments now established as part of ongoing service provision/budgets:-</i>	
Cost of the School Day	195
School Meals in Holidays/Study Support	200
Free Sanitary Products in Schools	100
<i>Further Policy Development Allocations:-</i>	
Credit Union Development	20
Taxicard Scheme* (incl £50k of funding carried from 2018/19)	100
Area Committee Anti-Poverty Grants* (use of funding carried forward from 2018/19)	200
Involving Communities in Tackling Poverty - Participatory Budgeting	200
Distribution of Crisis Grants	260
Tackling Child Poverty	100
Total	1,375

* NB - The total support identified above includes the utilisation of the released £250k non-recurring funding

Note 2 - Use of Non-Recurring Policy Development Funding	£000
Annan Harbour	30
Borderlands	260
Community Initiatives Enabling Fund	285
Total	575

NB - The total funding released of £437k has been enhanced by the one-off allocation of £138k, to provide total resources of £575k available for distribution.

	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	Grand Total
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Affordable Borrowing	18,750	18,750	18,750	18,750	18,750	18,750	18,750	18,750	18,750	18,750	187,500
Additional Prudential Borrowing		1,400	280								1,680
Unhypothecated General Capital Grant	20,229	18,352	22,952	17,732	17,732	17,732	17,732	17,732	17,732	17,732	185,657
General Capital Grant Flooding	1,920	2,078	1,368	2,877	14,395	4,066					26,704
Early Years - 1140 Hours	912	2,800	3,200	2,200							9,112
DG One	6,117	748									6,865
Receipt from Asset Sales	384	500	500	500	500	500	500	500	500	500	4,884
Capital Fund	186										186
Loan Charges Released	753										753
Total Funding Available	49,251	44,628	47,050	42,059	51,377	41,048	36,982	36,982	36,982	36,982	423,341
Priority Projects											
Dalbeattie Learning Campus	657										657
Dumfries Learning Town											
- The Bridge	6,383	3,902									10,285
- North West Campus (inc Max High)	17,874	5,041	500								23,416
- St Joseph's College	15,504	1,819									17,324
- Development & Enabling Costs	811	560									1,371
Whitesands Flood Protection & Public Realm	140	650	599	6,590	10,105	4,576					22,660
Newton Stewart Flood Protection Scheme	271	360	375	500	6,272						7,778
Langholm Flood Protection Scheme		99	150	100	1,616						1,965
Stranraer Flood Protection Scheme	42	71	287								400
Kirkcudbright Art Gallery	1,466	72									1,538
DG One Refurbishment	6,117	8,952	2,385								17,454
Wireless Technology in Schools		900									900
Gypsy/Travellers Site - Glenluce			338								
Agreed Priority Projects Contingency		520	68	360	900	229					2,076
Further Corporate Priority Projects				4,250	9,000	11,000	13,000	13,000	13,000	13,000	76,250
Priority Projects Totals	49,265	22,946	4,702	11,800	27,893	15,805	13,000	13,000	13,000	13,000	184,073
Funding Available for Allocation	-14	21,682	42,348	30,260	23,484	25,243	23,982	23,982	23,982	23,982	239,268
Asset Classes											
Base Level											
Property/ Buildings (Schools)	4,250	5,802	7,458	8,870	7,188	5,000	5,000	5,000	5,000	5,000	59,318
Property/ Buildings (Other)	3,700	3,584	3,021	4,248	3,700	3,700	3,700	3,700	3,700	3,700	36,753
Infrastructure	9,500	9,348	10,719	10,570	10,000	9,500	9,500	9,500	9,500	9,500	97,637
Economic Development	1,500	920	835	3,185	2,388	1,500	1,500	1,500	1,500	1,500	16,328
Land	500	625	1,136	1,475	500	500	500	500	500	500	6,736
IT/ Business Systems	1,075	1,380	987	954	1,075	1,075	1,075	1,075	1,075	1,075	10,846
Vehicle/ Fleet	660	834	651	660	660	660	660	660	660	660	6,765
Swestrans	800	842	550	1,296	800	800	800	800	800	800	8,288
Allocation Totals	21,985	23,335	25,357	31,258	26,311	22,735	22,735	22,735	22,735	22,735	242,671
Programme Total	72,600	48,303	35,960	38,111	50,628	38,540	35,735	35,735	35,735	35,735	426,744